



*The
Capital Improvements
Chapter*

Sarasota City Plan

and

Support Document

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The Capital Improvements Plan

INTENT AND PURPOSE

The Capital Improvements Chapter identifies the infrastructure requirements necessary to achieve and maintain the adopted level-of-service (LOS) standards identified in the other chapters of the Sarasota City Plan. The foundation for this Chapter is **Sarasota’s Strategic Plan** and Florida statutory requirements.

Sarasota’s Strategic Plan Goals

In 2004, the City Commission adopted “Sarasota’s Approach to Strategic Planning”, which provides the foundation for the Strategic Plan and six Strategic Goals that play a role in establishing the Capital Improvements Plan:

“A responsible and accessible government that has sound financial and administrative practices.”

“Viable, safe and diverse neighborhoods and businesses that work together.”

“An economically sustainable community.”

“A workplace that attracts and retains an outstanding workforce.”

“An attractive, environmentally-friendly community that is safe and livable and provides an array of cultural and aesthetic enjoyments.”

“Well maintained and future-oriented infrastructure.”

All of these goals must be weighed and balanced against each other in order to create priority capital projects that are incorporated into the Capital Improvements Plan. The first principle provides the constraint of financial responsibility.

It is the intent of the Capital Improvements Plan to pursue actions that further **Sarasota’s Strategic Plan**.

Florida Statutory Requirements

The Capital Improvements Chapter is also intended to meet the requirements as outlined in Chapter 163.3177 of the Florida Statutes. This chapter addresses the issues and recommendations contained in Evaluation and Appraisal Report (EAR) adopted by the City Commission.

For public facilities where state-mandated concurrency applies, the Adopted LOS standard for both existing and future populations must be maintained by local governments. If the adopted LOS standards are not maintained through the implementation of the Plan, then local governments must deny additional development permits or require the developer to mitigate the impact of their development to the extent that the LOS becomes acceptable. If infrastructure projects which would maintain the adopted LOS standards are deferred as a result of financial constraints, phases of development may be approved, but construction could not commence until the needed facility improvements are available.

Organization of the Capital Improvements Plan

The Capital Improvements Plan consists of a goal followed by objectives and action strategies pursuant to the goal.

The Capital Improvements Plan is organized around objectives addressing the following topics:

- Objective 1. The Capital Improvements Program;
- Objective 2. Relationship to Coastal High Hazard Areas;
- Objective 3. Relationship to Development;
- Objective 4. Payment by Future Development; and,
- Objective 5. Management of Fiscal Resources.

The Capital Improvements Plan is one of the eleven plans which collectively represent the Sarasota City Plan. This Plan can neither stand alone nor be interpreted independent of the others.

Implementation of the Sarasota City Plan

Implementation of the Sarasota City Plan will require actions by both the public and private sectors. In this regard many of the plan components speak to “the City” pursuing certain actions to:

promote, provide, consider, identify, enhance, create, maintain, conserve, support, reduce discourage, coordinate, and employ.

While these actions may be initiated by City government itself, City government will also be expecting applicants seeking development approvals to pursue these same type of actions as part of their applications.

GOAL, OBJECTIVES AND ACTION STRATEGIES

Goal

The City shall provide and maintain, in a timely and efficient manner, adequate public facilities for both existing and future populations, consistent with available financial resources.

Objective 1 - The Capital Improvements Program

The City will construct those capital improvements necessary to correct deficiencies in existing public facilities, to serve projected future growth, and to replace obsolete and worn-out facilities, in accordance with an adopted Capital Improvements Program.

Action Strategies

- 1.1 **Facility Types:** The Capital Improvements Chapter shall include those facility types required in Chapter 163.3177, Florida Statutes, which are Transportation, Sanitary Sewer, Potable Water, Solid Waste, Drainage, and Parks and Recreation.
- 1.2 **Project Thresholds:** The Capital Improvements Chapter shall include capital improvements that are large scale, greater than 100,000 dollars in cost and are of a non-recurring nature. For purposes of this Chapter, rolling stock shall not be considered as capital improvements.
- 1.3 **Capital Improvements Program Components:** The Capital Improvements Chapter will be a component of the City's Capital Improvements Program, which includes not only the facility types identified in Action Strategy 1.1, but also other facility types necessary for the public health, safety, and welfare of the community.
- 1.4 **Project Sources:** The City shall include projects identified in the other relevant *Sarasota City Plan* Chapters in a Five-Year Schedule of Level-of-Service Projects (Illustration CI-7), which shall be updated on an annual basis.

1.5 **Levels-of-Service:** The level-of-service standards for public facilities within the City shall be as shown below. These Action Strategies, are excerpted from other Chapters of the *Sarasota City Plan* and listed here.

Potable Water Level-of-Service: The potable water system shall provide for 200 gallons per day of treatment capacity per equivalent residential unit (ERU) to ensure adequate and safe water supplies.

Sanitary Sewer Level-of-Service: The sanitary sewer system shall provide for 200 gallons per day of treatment capacity per equivalent residential unit (ERU) to ensure adequate and safe sanitary sewer services.

Solid Waste Collection and Disposal Level-of-Service: The solid waste collection system shall provide collection and disposal of 6.9 pounds of waste per day per capita to ensure adequate and safe solid waste services. The City shall ensure safe and accessible locations of recycling and solid waste receptacles.

Stormwater Drainage Level-of-Service: The stormwater drainage system shall provide adequate capacity to maintain level-of-service C (Street and Yard Flooding only) using a 25-year/24-hour design storm.

Transportation Level-of-Service (LOS) Standards: The level-of-service standards for roads, except as provided for in the Transportation Concurrency Exception Area, shall be as follows:

LOS D - on all roadways outside of the TCEA where the AADT (annual average daily traffic) of the roadway plus the number of projected trips from vested, previously approved development, plus three (3) years of background traffic growth, is less than or equal to the LOS D service capacity of the roadway inclusive of any capacity projects fully funded within the adopted 5-year CIP.

LOS E - on all roadways within the TCEA where the AADT of the roadway plus the number of projected trips from vested, previously approved development, plus three (3) years of background traffic growth, is less than or equal to the LOS E service capacity of the roadway inclusive of any capacity projects fully funded within the adopted 5-year CIP.

Alternative LOS - For roadways where existing traffic volumes plus the number of projected trips from vested, previously approved development, plus three (3) years of background traffic growth, exceed the nominal Level of Service standards identified above inclusive of any capacity projects fully funded within the adopted 5-year CIP, then the Level of

Service standard for those roadways shall be the volume to capacity ratio of the roadway where:

- Traffic volume is equal to the existing volume plus vested trips from previously approved development plus three (3) years of background traffic growth and;
- Roadway capacity is the existing capacity plus the capacity of projects fully funded within the adopted 5-year CIP.

The term "previously approved development" as used in this Action Strategy shall mean any development that has a valid, unexpired site plan or building permit approval, but which has not been issued a certificate of occupancy.

The term "background traffic growth" as used in this Action Strategy will be calculated using a regression analysis of historical AADT counts for the subject roadway. If an accurate growth rate cannot be established for the subject roadway segment(s) due to lack of or erratic historical count data, then the overall citywide traffic growth rate shall be applied. In the event that the growth rate is less than zero (0), the applied growth rate shall be zero (0).

Transit Level-of-Service: The level-of-service standard for transit shall be such consistent with Sarasota County's adopted level of service for the Sarasota County Area Transit system (SCAT) which is to improve transit service, as measured by vehicle revenue hours, from levels in effect in January 2005.

Recreation and Open Space Level-of-Service: The level-of-service standards for recreation and open space shall be a minimum of 10 acres per 1,000 resident population.

Public School Level-of-Service: Consistent with the Interlocal Agreement for Public School Facility Planning, as it may be amended, the School Board and County agree to the following standards for school concurrency in Sarasota County:

(a) Consistent with subsection 4.2 of the Interlocal Agreement for Public School Facility Planning, as it may be amended, the LOS standards shall be applied consistently by all the local governments within Sarasota County and by the School Board district-wide to all schools of the same type. The level-of service standards are set as follows:

Type of School	Level of Service (LOS) Standard
Elementary	Initial standard: 115% of permanent program capacity. By Year 2012, elementary schools, apart from backlogged facilities, will achieve a level of service standard of 105% of permanent program capacity. By Year 2017, all elementary schools, including backlogged facilities, will achieve a level of service standard of 105% of permanent program capacity.
Middle	Initial standard: 100% of permanent program capacity. By Year 2012, all middle schools, apart from backlogged facilities, will achieve a level of service standard of 100% of permanent program capacity. By Year 2017, all middle schools, including backlogged facilities, will achieve a level of service standard of 100% of permanent program capacity.
High	Initial standard: 105% of permanent program capacity. By Year 2012, all high schools will achieve a level of service standard of 100% of permanent program capacity.
Special Purpose	100% of total program capacity (includes relocatables).

Objective 2: Relationship to Coastal High Hazard Areas

Proposed expenditures of public funds that subsidize or enable land development in coastal high hazard areas shall be limited to those projects in the Environmental Protection and Coastal Islands Chapter.

Action Strategy

2.1 **Public Fund Expenditures in Coastal High Hazard Area:** Prior to locating new public facilities or public infrastructure in the coastal high hazard area (CHHA), alternative locations outside of the CHHA shall be explored and evaluated. The expenditure of public funds on infrastructure in the CHHA shall be limited to:

- New public facilities and public infrastructure which can not be feasibly located outside the CHHA;
- Restoration, maintenance, enhancement, relocation, mitigation, or replacement of the following;
 - ◇ Natural resources;
 - ◇ Passive recreation facilities;
 - ◇ Facilities and uses which further the land uses on the Future Land Use Map; and,
 - ◇ Facilities necessary to ensure the health, safety, and welfare of the public or sustain the financial integrity of the City. Examples of such facilities include, but are not limited to: Police stations, fire stations, medical facilities, bridges, roads, public rest rooms, performing arts centers, and auditoriums.

Objective 3: Relationship to Development

Development shall be conditioned upon the availability of those public facility types explicitly required in Chapter 163.3180(1) and the maintenance of adopted Level-of-Service (LOS) standards.

Action Strategies

3.1 **Level of Service:** The availability of public facilities shall be determined and measured using the adopted level-of-service (LOS) standards for the required public facility types identified in the other Sarasota City Plan Chapters.

- 3.2 **Concurrency Management:** The City’s concurrency management system shall require that all development be evaluated for concurrency consistent with the adopted levels-of-service identified in the other *Sarasota City Plan* Chapters.
- 3.3 **Development Review Criteria:** The Land Development Regulations shall explicitly state the criteria by which proposed development shall be reviewed to determine the availability of adequate public facilities.
- 3.4 **Transportation Concurrency Exception Area:** Capital improvements for transportation in the TCEA shall be based on a comprehensive downtown mobility initiative and phased appropriately.

Objective 4: Payment by Future Development

Ensure that future development pays a proportionate share of the costs of capital facility capacity needed to accommodate new development and to assist in maintaining adopted level-of-service standards, via impact fees and other legally available and appropriate methods in development conditions.

Action Strategies

- 4.1 **Water and Sewer Impact Fees:** The City shall continue the implementation of the Water and Sanitary Sewer Impact Fee program, to help ensure that new development pays a proportionate share of water and sanitary sewer capital facility capacity needed to address the demand for such facilities generated by new development.
- 4.2 **Park and Library Impact Fees:** The City shall continue its participation in the Sarasota County park and library impact fee program.
- 4.3 **Multimodal Transportation Impact Fees:** Effective October 1, 2014, the City opted out of the Sarasota County Road Impact Fee Program and transitioned to a citywide Multimodal Transportation Impact Fee Program. The Multimodal Transportation Impact Fee Program is wholly managed by the City and recognizes that, within the more urban city of Sarasota, multimodal transportation capital projects, such as transit, bicycle, and pedestrian infrastructure, in addition to roadway capacity, are needed to serve growth and redevelopment and achieve the goals established by the *Sarasota City Plan*.
- 4.4 **New Impact Fees:** The City shall investigate the feasibility of implementing impact fees, or similar mechanisms, for additional public facility types such as solid waste or emergency services.

- 4.5 **School Impact Fees:** The City shall continue its participation in the Sarasota County School Board's school impact fee program.

Objective 5: Management of Fiscal Resources

The City shall manage its fiscal resources in order to ensure that capital improvements needed because of previous and future development are provided in accordance with the Five-Year Schedule of Level-of-Service Projects (Illustration CI-7).

Action Strategies

- 5.1 **Adoption of Capital Improvement Program:** The City shall adopt a Capital Budget and a five-year Capital Improvements Program at the same time that it adopts its Annual Operating Budget. The Capital Budget shall include those projects necessary to maintain the adopted level-of-service standards identified in the other *Sarasota City Plan* Chapters.
- 5.2 **Evaluation of Proposed Capital Improvements:** Capital improvements proposed to be added to the Five-Year Schedule of Level-of-Service Projects (Illustration CI-7) shall be evaluated with project selection criteria that consider, but are not limited to the following factors:
- The relationship to relevant Chapters of the *Sarasota City Plan*.
 - The elimination of public hazards.
 - The elimination or mitigation of existing deficiencies.
 - The impact on the annual operating budgets.
 - Location in relation to the Future Land Use Plan Map.
 - The accommodation of new development and redevelopment facility demands.
 - The financial feasibility of funding, operating, and maintaining the proposed project.
 - The relationship of the improvement to the plans of State agencies that provide public facilities within the City of Sarasota, the Southwest Florida Water Management District and the Metropolitan Planning Organization (MPO).
- 5.3 **Evaluation of Fiscal Impacts:** The debt service implications of the Capital Improvement Plan which includes this Five-Year Schedule of Level-of-Service Projects shall be evaluated as part of the monitoring and evaluation of the Capital Improvements Chapter on an annual basis.

- 5.4 **Public Facility Renewal and Replacement:** The City shall address the renewal and replacement of public facilities in the Five-Year Schedule of Level-of-Service Projects (Illustration CI-7).
- 5.5 **Grants:** The City shall identify and consider applying for all grants for which the City may be eligible to help ensure funding of the Capital Improvements Program.
- 5.6 **Special Assessment Programs:** The City shall consider implementing a special assessment program to fund improvements such as drainage, sanitary sewer, potable water and right-of-way improvements on streets not designated in the City Thoroughfare Plan.
- 5.7 **Tax Increment Financing:** Tax Increment Financing (TIF) funds may be pledged and/or bonded to ensure timely completion of and achieve immediate impact from those projects identified in the Sarasota Community Redevelopment Plan and *Sarasota City Plan*. This is intended to help ensure that capital improvements required by development approvals are provided in accordance with the adopted Capital Improvements Program.
- 5.8 **Bond Funding of Capital Improvements:** The City shall issue bonds for capital improvements based on the following:
- The City will issue bonds only for capital improvements including infrastructure and equipment with a life in excess of four years.
 - The term of any bonds shall not exceed the useful life of the expenditure being financed.
 - The City will not issue bonds to subsidize or finance current operations.
 - The City will publish and distribute an official statement for each bond issue.
 - If cost effective, the City will purchase private bond insurance at the time of issuance.
 - General obligation debt will not be used to finance the activities of enterprise funds whether of a capital or operating nature.
 - The City will defease existing bond issues if the resulting savings is significant.
 - The City will maintain an adequate debt service fund regarding each bond issue.
 - Outstanding long-term liabilities (net) shall be limited to 10 percent of the assessed property value within the City.
- 5.9 **User Fees:** The City shall set user fees at a level sufficient to cover at least operating and maintenance of the facility or service provided, where it does not adversely impact the health, welfare and safety of City residents.

Objective 6: Public School Facilities

The City shall ensure that future needs are addressed consistent with the adopted level of service standards for public schools.

Action Strategies

- 6.1 **School Board Five-Year Plan:** The City hereby incorporates by reference the Sarasota School District Five-Year Capital Facilities Plan (Attachment 2, Illustration CI-8), that includes school capacity sufficient to meet anticipated student demands projected by the County and municipalities based upon identified improvements over the short-term and long-term planning periods, in consultation with the School Board's projections of student enrollment, based on the adopted level of service standards for public schools.

The School Board, in coordination with the County and municipalities, shall annually update its Five-Year Capital Facilities Plan, to ensure maintenance of a financially feasible capital improvements program and to ensure level of service standards will continue to be achieved and maintained during the planning period.

- 6.2 **Annual Update of the Five-Year Plan:** The City will update its Capital Improvements Schedule on an annual basis to incorporate by reference the upcoming Sarasota School District Five-Year Capital Facilities Plan. The City and the Sarasota County School Board will coordinate during updates or amendments to the *Sarasota City Plan* and updates or amendments for long-range plans for School Board facilities.

- 6.3 **Backlogged Facilities:** The City adopts Tables PSFE 19B and 21 of the Public School Facilities Chapter as the 10-year long term schedule of improvements for the purpose of correcting existing deficiencies and setting priorities for addressing backlogged facilities within the designated concurrency service areas. The long term schedule includes capital improvements and revenues sufficient to meet the anticipated demands for backlogged facilities within the 10-year period. The long term schedule improves interim levels of service for backlogged facilities and ensures the district-wide standards are achieved by 2016. The long-term schedule will be updated, by December 1st of each year, in conjunction with the annual update to the Five-Year Capital Facilities Plan.

- 6.4 **Deficiencies and Future Needs:** The City's strategy, in coordination with the School Board, for correcting existing deficiencies and addressing future needs includes:

- a. implementation of a financially feasible Five-Year Capital Facilities Plan to ensure level of service standards are achieved and maintained;

- b. implementation of interim level of service standards within designated concurrency service areas with identified backlogged facilities in conjunction with a long-term (10-year) schedule of improvements to correct deficiencies and improve level of service to the school district-wide standards;
- c. identification of adequate sites for funded and planned schools; and the expansion of revenues for school construction from updated impact fees.

Attachment 1 - Illustration CI-7

Schedule of Level of Service Projects Excerpted from the Capital Improvement Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

ENVIRONMENTAL PRESERVATION & SUSTAINABILITY

1	L-O-S 001308	<p>Stormwater Utility Projects</p> <p>Funding for capital and extraordinary maintenance projects identified as "Level of Service" issues not addressed by the Interlocal Agreement with Sarasota County and to aid in Low Impact Development (LID) efforts for Stormwater Mitigation citywide and National Pollutant Discharge Elimination System (NPDES). Program is to provide for the acquisition of lands and infrastructure improvements for stormwater management in the Coastal, Hudson Bayou and Whitaker Bayou basins to help mitigate flooding resulting from more rain events and tidal effects. This program provides for the systematic capital improvement of infrastructure and acquisition of lands for resiliency, water quality, flood protection, and end of useful life replacement projects identified in the City's HB-53 20-Year Needs Analysis Report.</p> <p><i>The completion of this project will not increase the City's annual operating costs.</i></p>
		<p>Existing Deficiency: Funding for capital and extraordinary maintenance projects identified as "Level of Service" issues not addressed by the Interlocal Agreement with Sarasota County</p>
		<p>How this addresses the Deficiency: Minor flooding concerns can be addressed in conjunction with programmed construction projects.</p>
		<p>Does this replace an existing facility: No</p>
		<p>Will it meet future demand: No</p>
2	L-O-S 002265	<p>Restoration Hudson Bayou North Branch</p> <p>Bank erosion is threatening the stability of some private homes, and the kayak launch (behind P.F. Chang's) itself is unusable. Like the recently completed kayak launch project near Publix on 41, this initiative crosses city, county, and state jurisdictions, and requires coordinated focus to get done. The public benefits of this are improved stormwater management to minimize harmful nutrients in our bay and estuaries.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
		<p>Existing Deficiency: Bank erosion and siltation have reduced capacity of stormwater flows.</p>
		<p>How this addresses the Deficiency: Stabilization of shore line and removal of siltation will enhance stormwater flows and enhance stormwater management.</p>
		<p>Does this replace an existing facility: No</p>
		<p>Will it meet future demand: No</p>
3	L-O-S 002238	<p>Smart City Initiative</p> <p>Connected and Automated Vehicle (CAV) technologies: incorporate and develop data sensor technologies at all 91 priority intersections. Traffic calming data program: obtain third party traffic data collection of speed, user type, and volumes for transportation planning. Sea level rise monitoring: install and connect monitoring device in Sarasota Bay w/remote data collection and coordinate public facing platform for real time data sharing. Fiber and connectivity infrastructure: upgrade current infrastructure from copper to fiber, complete citywide fiber build out for resiliency, and run fiber to non connected intersections.</p> <p><i>Lidar and 3-D Citywide Mapping for Resiliency: The City has been awarded a West Coast Inland Navigation District (WCIND) Grant for \$1,000,000 (50% match). The City is required to fund \$1,000,000 (50% match).</i></p> <p><i>Citywide fiber and connectivity infrastructure: The City has applied for a Strengthening Mobility and Revolutionizing Transportation (SMART) Grant for \$1,738,000 (80% match). The City will be required to fund \$348,000 (20% match).</i></p> <p><i>The completion of this project anticipates an increase of \$250,000 to the City's annual operating costs.</i></p>
		<p>Existing Deficiency: No</p>
		<p>How this addresses the Deficiency: N/A</p>
		<p>Does this replace an existing facility: No</p>
		<p>Will it meet future demand: Yes, through connected and automated vehicle technologies and data sensor technologies at intersections.</p>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Penny 3	227	-	-	-	-	-	800
Penny 4	-	-	200	200	200	200	
Penny 4			250	750			1,000
Grant	-	1,000	-	-	-	-	5,588
Penny 4	-	-	700	700	700	750	
Potential Grant	-	1,738	-	-	-	-	
Penny 3	1,392	-	-	-	-	-	

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

RESIDENTS & NEIGHBORHOODS

4	L-O-S 000451	<p>Bridge Replacement and Rehabilitation Program</p> <p>This program provides for the systematic renovation and/or replacement of the City's bridges and structural components based on ongoing engineering evaluations of the structural integrity. Identified project: Bird Key Drive over Pompano Pass Canal.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
		<p>Existing Deficiency: <i>Bridges are evaluated on a scheduled program. When it is determined that a bridge has a structural deficiency, a design is completed to address the deficiency or replacement.</i></p>
		<p>How this addresses the Deficiency: <i>When bridges are determined to have structural deficiencies, these funds will be used to correct them as outlined in the bridge evaluation report.</i></p>
		<p>Does this replace an existing facility: <i>By monitoring and addressing deficiencies as they arise, we hope to avoid the need to replace until such time that is no longer feasible.</i></p>
		<p>Will it meet future demand: <i>Keeping these bridges sound will address future demand of the structure.</i></p>
5	L-O-S 000389	<p>Street Reconstruction Program - Milling and Resurfacing</p> <p>The City has approximately 250 miles of paved roadways as well as commercial, recreational and park area parking lots. This Citywide program provides for the continued re-investment into maintaining the City's roadways at an overall level of service pavement condition index of satisfactory or better. Program provides for the milling, paving, replacement of curb and gutters, re-striping and minor drainage improvements.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
		<p>Existing Deficiency: <i>Deterioration of existing roadways due to environment and utility construction impacts as well as vehicular use.</i></p>
		<p>How this addresses the Deficiency: <i>This provides a safe and efficient movement of motor vehicles throughout the City.</i></p>
		<p>Does this replace an existing facility: <i>Reconstruction of Existing Roadways</i></p>
		<p>Will it meet future demand: <i>Through useful life extension of roadways.</i></p>
6	L-O-S 001809	<p>Signalized Intersection Improvements - ADA Ramps and Pedestrian Signals</p> <p>To install ADA accessible ramps and pedestrian signals at various locations within the City related to the City's resurfacing program and ADA self evaluation and transition plan as needed. Miscellaneous improvements per the City's ADA Improvements Plan, including new sidewalk ramps, pedestrian signalization, sidewalks, striping, parking spaces, and repairs as identified in the plan. Identified projects: Osprey & Hillview, Tuttle & Ringling, Tuttle & Browning, Tuttle & Bahia Vista, Tuttle & Hyde Park, Tuttle & Webber.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
		<p>Existing Deficiency: <i>Intersections that do not meet current standards for pedestrian and ADA compliance.</i></p>
		<p>How this addresses the Deficiency: <i>Signalization and pedestrian crossing equipment and ramps will be added where necessary to meet current standards.</i></p>
		<p>Does this replace an existing facility: <i>: Non standard ramps and signalization components will be replaced.</i></p>
		<p>Will it meet future demand: <i>Yes.</i></p>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
\$0.05 LOFT	\$ 1,160	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ 730
Penny 4	-	-	-	-	150	180	
Penny 3	996	-	-	-	-	-	
Penny 3	-	1,250	-	-	-	-	6,816
Penny 4	-	-	1,160	1,200	1,200	1,200	
\$0.05 LOFT	609	356	450	-	-	-	
\$0.05 LOFT	566	400	400	-	-	-	1,050
Penny 3	142	-	-	-	-	-	
Undetermined	-	-	250	-	-	-	

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

7	L-O-S 001633	<p>Curb and Gutter Construction Program</p> <p>Design and construction of new curb and gutter on a priority or neighborhood request basis utilizing a ranking criteria based on drainage needs, compatibility with the surrounding area and neighborhood support.</p> <p><i>The completion of these projects will not increase the City's annual operating costs.</i></p>
		<p>Existing Deficiency: <i>Streets within the City without curbs and gutters do not meet design standards.</i></p>
		<p>How this addresses the Deficiency: <i>This will bring the City roads up to design standards and help better channel drainage.</i></p>
		<p>Does this replace an existing facility: <i>No, an existing substandard roadway is enhanced.</i></p>
		<p>Will it meet future demand: <i>Yes.</i></p>
8	L-O-S 000615	<p>Sidewalk Construction Program</p> <p>Design and construction of new segments, replacement and/or widening of existing sidewalks and removal of ADA barriers. Priorities are based upon age of infrastructure and access routes to City services, City parks, schools and other neighborhood special needs.</p> <p><i>The completion of these projects will not increase the City's annual operating costs.</i></p>
		<p>Existing Deficiency: <i>Barriers exist due to incomplete segments or segments that do not meet current standards for ADA compliance.</i></p>
		<p>How this addresses the Deficiency: <i>Construction of new sidewalks where gaps exist and replacement of sidewalk areas that do not meet current standards where feasible.</i></p>
		<p>Does this replace an existing facility: <i>Yes, those segments that do not meet current standards.</i></p>
		<p>Will it meet future demand: <i>Yes</i></p>
9	L-O-S 002163	<p>Advanced Traffic Management System (ATMS) Project</p> <p>Construction and timing implementation with replacement of traffic controllers, cabinet and other components and installing fiber to upgrade our signal system so it can operate as part of the bi-county regional ATMS system meeting the Florida Department of Transportation (FDOT) Traffic Engineering Manual Standards.</p> <p><i>The completion of this project will not increase the City's annual operating costs.</i></p>
		<p>Existing Deficiency: <i>Any intersection under our identified LOS will be under the Multi-Regional ATMS which will improve operational deficiencies and bring the City up to an acceptable LOS.</i></p>
		<p>How this addresses the Deficiency: <i>Completion of ATMS system and intersection modifications.</i></p>
		<p>Does this replace an existing facility: <i>Yes</i></p>
		<p>Will it meet future demand: <i>Yes</i></p>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
\$0.05 LOFT	-	50	50	50	50	50	250
Penny 3	1,674	621	-	-	-	-	4,085
Undetermined	-	-	754	800	800	-	
Penny 4	-	-	200	180	180	200	
Gas Tax	194	250	100	-	-	-	
Multi Modal Impact Fees	528	500	100	100	-	-	2,400
Undetermined	-	-	800	300	300	300	

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

10	L-O-S 001808	<p>Traffic Signal Rebuilds</p> <p>This program is to upgrade the traffic signals to meet current standards for pedestrian and ADA compliance and increase resiliency of the City's transportation assets by mitigating impacts from storms and climate change by replacing the traffic signals mounted on span wires with signal mast arms along the corridors of Ringling Blvd., Dr. Martin Luther King Blvd., Osprey Ave., and Bahia Vista St.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
		<p><i>Existing Deficiency: Numerous intersections throughout the City need to meet current standards for pedestrian and ADA compliance.</i></p>
		<p><i>How this addresses the Deficiency: ADA pedestrian crossing equipment will be added where needed to meet current standards.</i></p>
		<p><i>Does this replace an existing facility: Pedestrian crossing equipment will be replaced to meet current standards.</i></p>
		<p><i>Will it meet future demand: Yes.</i></p>
11	L-O-S NEW	<p>Water Transit</p> <p>This project will create the infrastructure to accommodate a certain type of water vessel, creating connectivity throughout the City of Sarasota waterfronts and adjacent municipalities. This project includes identification of locations, project development and environmental assessment, and design for docking areas. <i>This project would provide information, data, and concepts that can support a grant application for the Water Transit Docks. A match is needed for the grant.</i></p> <p><i>The operating costs of the completion of this project are unknown at this time.</i></p>
		<p><i>Existing Deficiency: Increased demand on current roadway systems.</i></p>
		<p><i>How this addresses the Deficiency: Reduction in the number of vehicular trips.</i></p>
		<p><i>Does this replace an existing facility: No</i></p>
		<p><i>Will it meet future demand: Yes.</i></p>
12	L-O-S 001453	<p>Shade Avenue Complete Street</p> <p>Shade Ave. is included as one of the major north-south bikeways in the City's Multimodal Connectivity Plan. This project enhances the plans for that bikeway to bike lanes or multi use path and complete sidewalk connections from Hibiscus Street to 15th Street where there are several different schools and other points of interest: Alta Vista Elementary, Sarasota High School, several day care centers, Arlington Park Aquatic Complex, Sarasota Y, and Temple Beth Shalom. Project includes multimodal facilities, curbs and stormwater, sidewalks, lighting and landscaping. <i>This project has been identified as a high priority in the City's Transportation Master Plan, Sarasota in Motion.</i></p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
		<p><i>Existing Deficiency: Currently the City is deficient in providing multi-modal connectivity as we do not have continuous biking and pedestrian facilities between major destinations and services.</i></p>
		<p><i>How this addresses the Deficiency: This project enhances bike lanes for multi use path and complete sidewalk connections from Hibiscus Street to 15th Street.</i></p>
		<p><i>Does this replace an existing facility: Pedestrian sidewalks and ramps that do not meet current ADA standards where feasible.</i></p>
		<p><i>Will it meet future demand: Yes.</i></p>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
\$0.05 LOFT	12	-	-	-	-	-	3,987
Undetermined	-	-	1,500	1,500	-	-	
Potential Grant	-	-	587	-	-	-	
Multi Modal Impact Fees	101	-	-	-	-	-	
Penny 4	-	-	200	-	200	-	
Penny 3	447	-	-	-	-	-	
Undetermined	-	-	500	500	1,000	-	2,000
Penny 3	198	-	-	-	-	-	2,029
Undetermined	-	-	500	-	175	-	
Potential Grant	-	-	-	-	700	-	
Penny 4	-	-	225	132	132	165	

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

13	L-O-S 001461	Newtown Sidewalk/Lighting/Landscaping Projects
		Sidewalk, lighting, and landscaping improvements located within the Newtown CRA.
		<i>Until specific projects are defined, the anticipated impact on the City's annual operating cost is not known.</i>
		Existing Deficiency: <i>Barriers exist due to incomplete segments or segments that do not meet current standards for ADA compliance.</i>
		How this addresses the Deficiency: <i>Construction of new sidewalks where gaps exist and replacement of sidewalk areas that do not meet current standards where feasible.</i>
		Does this replace an existing facility: <i>Yes, those segments that do not meet current standards.</i>
		Will it meet future demand: <i>Yes</i>
14	L-O-S 001826	2nd St. & Orange Ave. Intersection
		Planning, engineering and construction of safety improvements for the intersection.
		<i>Annual operating cost increases will be defined based upon final design of the project.</i>
		Existing Deficiency: <i>Intersection congestion and substandard pedestrian facilities</i>
		How this addresses the Deficiency: <i>Improve the vehicular movements along with limiting vehicular and pedestrian conflicts.</i>
		Does this replace an existing facility: <i>Will replace pedestrian crossing equipment and ramps to meet ADA standards.</i>
		Will it meet future demand: <i>Yes.</i>
GROWTH & DEVELOPMENT		
15	L-O-S 001706	US 41 & Myrtle and US 41 & Dr. Martin Luther King Jr Way Roundabouts
		Design of a roundabout. (The funding to complete the construction phase is undetermined at this time. Potential funding sources may be FDOT and Congestion Management System funds.) Funds are for engineering and design with construction in 2030. <i>This is on a FDOT roadway and in the MPO 2045 Long Range Transportation Plan.</i>
		<i>Until specific projects are defined, the anticipated impact on the City's annual operating cost is not known.</i>
		Existing Deficiency: <i>Intersection congestion and substandard pedestrian facilities.</i>
		How this addresses the Deficiency: <i>This project will improve the efficiency of the intersection and provide pedestrian facilities to meet current standards.</i>
		Does this replace an existing facility: <i>Yes, it replaces a signalized intersection.</i>
		Will it meet future demand: <i>Yes.</i>
16	LOS 001827	Sarasota in Motion Transit Circulation Improvements
		Planning, design and construction of transit or High Occupancy Vehicle (HOV) improvements between Bird Key and US 41 and Gulf Stream Avenue.
		<i>Anticipated impact on the City's annual operating costs is unknown until specific projects are designed.</i>
		Existing Deficiency: <i>Substandard transit times between downtown and barrier islands.</i>
		How this addresses the Deficiency: <i>Construction of transit or High Occupancy Vehicle (HOV) improvements between Bird Key and US 41 and Gulf Stream Avenue.</i>
		Does this replace an existing facility: <i>Repurposes existing right-of-way.</i>
		Will it meet future demand: <i>Yes.</i>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
CRA	948	-	-	-	-	-	-
Multi Modal Impact Fees	275	400	-	-	-	-	400
Penny 3	-	-	1,500	-	-	-	1,500
Multimodal Impact Fees	349	-	-	-	-	-	750
Penny 3	-	750	-	-	-	-	

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(Fiscal Years 2024-2028)



Identification Number	Project Number	
17	L-O-S 000338	<p>Bicycle Route Improvements</p> <p>For minor improvements to the bicycle route system which may include smaller missing segments and striping, and to include 2nd & 4th Street bikeways, including intersection improvements at 2nd Street and Orange Avenue, installation of sharrow pavement markings and signs at Indian Beach Drive and Bay Shore Road from US 41 to 47th Street, and Siesta Drive bike lanes (mill and resurface Siesta Drive from Camino Real to Siesta Key Bridge and restripe for bike lanes, road widening, curbs, and gutters to accommodate bike lanes, and landscaping on bridge approach).</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p> <hr/> <p>Existing Deficiency: <i>There are many locations in the City without bicycle facilities.</i></p> <hr/> <p>How this addresses the Deficiency: <i>These improvements will provide bicycle facilities in locations without such.</i></p> <hr/> <p>Does this replace an existing facility: <i>No, it provides facilities where none exist.</i></p> <hr/> <p>Will it meet future demand: <i>Yes</i></p>
18	L-O-S 002279	<p>Expansion of City Multi Modal Trail Network</p> <p>Program to provide Trail to Bay Connections, Neighborhood Trail Connections, North Sarasota to Bay Connections and Legacy Trail to Bobby Jones Connection all with a focus on creating safe connections with widened sidewalks, green/protected bike lanes, shared lane markings, overpasses and wayfinding signage.</p> <hr/> <p>Existing Deficiency: <i>There are many locations in the City without bicycle and other multi modal facilities for pedestrian movement and recreation.</i></p> <hr/> <p>How this addresses the Deficiency: <i>: Program to provide Trail to Bay Connections, Neighborhood Trail Connections, North Sarasota to Bay Connections and Legacy Trail to Bobby Jones Connection</i></p> <hr/> <p>Does this replace an existing facility: <i>Will replace areas of substandard pedestrian crossing equipment and ramps that do not meet current ADA standards where feasible.</i></p> <hr/> <p>Will it meet future demand: <i>Yes.</i></p>
19	L-O-S 002574	<p>Legacy Trail Network</p> <p>This project provides for making connections to the Legacy Trail head at Ringling Blvd. and the Alderman Multi Use Recreational Trail to expand the multi modal access to connect with destinations in North Sarasota, The Bay Project, Bobby Jones and Lido Beach. These urban trails will be 12 foot wide where sufficient right-of-way exist and will include striping, signage, markings and/or buffers.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p> <hr/> <p>Existing Deficiency: <i>There are many locations in the City without bicycle and other multi modal facilities for pedestrian movement and recreation.</i></p> <hr/> <p>How this addresses the Deficiency: <i>Creation of urban trails that will be 12 foot wide where sufficient right-of-way exist and will include striping, signage, markings and/or buffers.</i></p> <hr/> <p>Does this replace an existing facility: <i>Will replace areas of substandard pedestrian crossing equipment and ramps that do not meet current ADA standards where feasible.</i></p> <hr/> <p>Will it meet future demand: <i>Yes.</i></p>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Gas Tax	56	-	-	-	-	-	501
\$0.05 LOFT	49	70	-	-	-	-	
Multi Modal Impact Fees	-	52	-	379	-	-	
Penny 3	228	-	-	-	-	-	
Penny 4	-	-	100	100	100	100	400
Multi Modal Impact Fees	158	161	200	-	-	-	6,319
CRA	421	-	-	-	-	-	
Economic Development	737	-	-	-	-	-	
Penny 3	-	1,485	590	-	-	-	
Penny 4			600	600	600	600	
Undetermined	-	-	1,483	-	-	-	

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(Fiscal Years 2024-2028)



Identification Number Project Number

20	L-O-S 002280	<p>Legacy Trail - Alderman MURT +C91</p> <p>Conduct required National Environmental Policy Act (NEPA) documentation for grant. Construct 800 foot multi use path that extends Legacy Trail through S. Payne Park to connect to East Avenue and Alderman Street. <i>*Note: This is a priority project from Sarasota in Motion.</i></p> <p><i>*The City has been awarded a State Recreational Trails Program Grant with Florida Department of Environmental Protections for \$400,000 (60% award). The City would be required to fund \$375,000 (40% match).</i></p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
		<p>Existing Deficiency: <i>There are many locations in the City without bicycle and other multi modal facilities for pedestrian movement and recreation.</i></p>
		<p>How this addresses the Deficiency: <i>Provides 800 foot multi use path that extends Legacy Trail through S. Payne Park to connect to East Avenue and Alderman Street.</i></p>
		<p>Does this replace an existing facility: <i>No.</i></p>
		<p>Will it meet future demand: <i>Yes.</i></p>
21	L-O-S 002281	<p>Alderman MURT and US 301</p> <p>Build a multi use path on north side of Alderman Street from S. Payne Parkway to US 301, build HAWK signal at US 301, and build lighting and landscape improvements along route.</p> <p><i>Anticipated impact on the City's annual operating cost is unknown until specific projects are designed.</i></p>
		<p>Existing Deficiency: <i>There are many locations in the City without bicycle and other multi modal facilities for pedestrian movement and recreation.</i></p>
		<p>How this addresses the Deficiency: <i>Provides a multi use path on north side of Alderman Street from S. Payne Parkway to US 301.</i></p>
		<p>Does this replace an existing facility: <i>Will replace substandard pedestrian equipment and ramps at intersections to meet current ADA standards.</i></p>
		<p>Will it meet future demand: <i>Yes.</i></p>
22	L-O-S 001776	<p>Ringling Boulevard & Pine Roundabout Project</p> <p>Construction of a roundabout. Project will include the removal of existing span wire and provide pedestrian and streetscape improvements from this roundabout to the roundabout at Ringling and Orange Avenue. <i>*Note: FDOT has these funds listed in the FY23-27 Tentative Work Program.</i></p> <p><i>Anticipated impact on the City's annual operating cost is unknown until specific projects are designed.</i></p>
		<p>Existing Deficiency: <i>Existing Span Wire and ADA facilities are substandard.</i></p>
		<p>How this addresses the Deficiency: <i>Remove span wire signal and provide ADA and pedestrian facilities.</i></p>
		<p>Does this replace an existing facility: <i>Yes, it replaces a traffic signal with a modern roundabout.</i></p>
		<p>Will it meet future demand: <i>Yes.</i></p>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Multi Modal Impact Fees	-	375	-	-	-	-	775
State Grant	-	400	-	-	-	-	
Undetermined	-	-	-	409	-	-	465
Multi Modal Impact Fees	-	-	56	-	-	-	
FDOT	-	1,977	-	-	-	-	1,977
Penny 3	111	-	-	-	-	-	

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number	Project Number	
23	L-O-S NEW	<p>Cocoanut Avenue and 2nd Street Roundabout</p> <p>Design and construction of a 5-leg modern roundabout or "mini" roundabout.</p> <p>This project has been identified as a high priority in the City's Transportation Master Plan, Sarasota in Motion. The City anticipates on applying for a Safe Streets and Roads for All Grant. A City match is needed to submit for the grant.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p> <hr/> <p>Existing Deficiency: <i>Intersection congestion and substandard pedestrian facilities.</i></p> <hr/> <p>How this addresses the Deficiency: <i>: This project will improve the efficiency of the intersection and provide pedestrian facilities to meet current standards.</i></p> <hr/> <p>Does this replace an existing facility: <i>Yes, it replaces a signalized intersection.</i></p> <hr/> <p>Will it meet future demand: <i>Yes.</i></p>
24	L-O-S NEW 003031	<p>Fruitville Road Improvements</p> <p>Concept plan, design, and construction for Fruitville Road between US 41 and US 301. Improvements may include streetscape, utility relocation, signal pole replacement, traffic control features, and other roadway improvements to improve pedestrian crossings.</p> <p>Downtown 2020 Master Plan. City to use funds for grant match for civil and landscape construction.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p> <hr/> <p>Existing Deficiency: <i>Intersections and sidewalks do not meet current standards for ADA compliance.</i></p> <hr/> <p>How this addresses the Deficiency: <i>Provide expansion of sidewalks and pedestrian crossing facilities to meet current ADA standards where feasible.</i></p> <hr/> <p>Does this replace an existing facility: <i>Yes, those segments that do not meet current standards.</i></p> <hr/> <p>Will it meet future demand: <i>Yes.</i></p>
25	L-O-S 001659	<p>General MURT</p> <p>Design and construct various Multi-Use-Recreational-Trails (MURTs) to be identified in the upcoming years when additional funding becomes available. These funds are to be used for citywide MURT improvements and/or enhancements.</p> <p><i>These projects will increase the annual operating costs by \$15,000 per year for lighting, landscaping, landscape and hardscape maintenance/repairs.</i></p> <hr/> <p>Existing Deficiency: <i>There are many locations in the City without bicycle and other multi modal facilities for pedestrian movement and recreation.</i></p> <hr/> <p>How this addresses the Deficiency: <i>Projects will provide the connectivity for bike and pedestrian use.</i></p> <hr/> <p>Does this replace an existing facility: <i>Will replace areas of substandard pedestrian crossing equipment and ramps that do not meet current ADA standards where feasible.</i></p> <hr/> <p>Will it meet future demand: <i>Yes.</i></p>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Undetermined	-	-	700	450	-	-	2,500
Potential Grant	-	-	-	1,350	-	-	
Undetermined	-	-	-	-	-	5,200	5,400
Penny 3		200	-	-	-	-	
Penny 3	479	-	-	-	-	-	-
\$0.05 LOFT	48	-	-	-	-	-	

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

26	L-O-S 001447	School Ave MURT
		Install pipe drainage canal along corridor, 10' wide multi use path from Webber Street to Datura Street, build bridge over Blossom Creek Canal, traffic signal and crossing at Webber Street, MURT lighting and landscaping.
		<i>The completion of this project is not anticipated to increase the City's annual operating costs.</i>
		Existing Deficiency: : <i>There are many locations in the City without bicycle and other multi modal facilities for pedestrian movement and recreation.</i>
		How this addresses the Deficiency: : <i>Provides 10' wide multi use path from Webber Street to Datura Street,</i>
		Does this replace an existing facility: <i>Will replace areas of substandard pedestrian crossing equipment and ramps that do not meet current ADA standards where feasible.</i>
		Will it meet future demand: <i>Yes</i>

PARKS & RECREATION

27	L-O-S '002291	Bobby Jones Nature Park
		Design and construction of a nature park on a portion of the Bobby Jones Golf Club property (100 +/- acres of former golf course area). To be included are enhanced planting areas for wetland, upland, reforestation areas, and addition of benches along the trails.
		<i>This project will require a minimum of two Landscape Maintenance I personnel to oversee the continuing maintenance at the location.</i>
		Existing Deficiency: <i>Declining health of Sarasota Bay</i>
		How this addresses the Deficiency: <i>Establishment of wetland system to reduce impacts on nutrient loads that impact Sarasota Bay.</i>
		Does this replace an existing facility: : <i>Yes, converts 100 +/- acres of the Bobby Jones Golf Course into a nature park including wetlands to mitigate impacts from stormwater runoff.</i>
		Will it meet future demand: <i>Yes.</i>

WASTE WATER SYSTEM

Waste Water Collection

1	002600	Annual Sewer Main Renewal & Replacement Program 20 year program to complete all VCP & CIP, with multiple segments per year.
		Existing Deficiency: <i>Aging Infrastructure</i>
		How this addresses the Deficiency: <i>Replace pipeline with new material to ensure reliability</i>
		Does this replace an existing facility: <i>No, only pipelines</i>
		Will it meet future demand: <i>Yes</i>
2	002602	Annual Sewer Manhole Renewal & Replacement Program 20 year program, 150 Manholes per year.
		Existing Deficiency: <i>Manholes detriote over time</i>
		How this addresses the Deficiency: <i>Line and rehabilitate manhole</i>
		Does this replace an existing facility: <i>No, only manholes</i>
		Will it meet future demand: <i>Yes</i>

Waste Water Lift Stations

3	002614	Sustainability Upgrades LS#10, LS#16, LS #30, LS#9, LS#8, Elevate Electrical & Control Equipment, Mfr. & Store Standby Panels & Power
		Existing Deficiency: <i>Multiple Lift Stations require additional resiliency</i>
		How this addresses the Deficiency: <i>Upgrades and elevates electrical & control equipment</i>
		Does this replace an existing facility: <i>No, upgrades existing facilities</i>
		Will it meet future demand: <i>Yes</i>

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Identification Number Project Number

Waste Water Treatment		
4	002665	WWTP - Comprehensive Rehabilitation Project
		<i>Existing Deficiency: Meeting future requirements with FDEP Wastewater Standards</i>
		<i>How this addresses the Deficiency: Upgrades throughout plant</i>
		<i>Does this replace an existing facility: No, upgrades existing facility</i>
		<i>Will it meet future demand: Yes</i>
Reuse System		
5	002605	Annual Reuse System Renewal & Replacement Program
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipelines with new material to ensure reliability</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>
Waste Water Force Main		
6	002625	Replace, Upsize and Extend Force Main from LS #1 and LS #3
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipelines with new and larger diameter pipe to ensure reliability and meet current and future demand</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>
7	002648	Replace 12" AC Force main from LS #8 to 17th Street, LS #31 along Cocoanut to 17th Street, 2,610 LF 12"
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipelines with new material to ensure reliability</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>
8	002650	Replace 16" AC Force main along 17th Street. Cocoanut/17th Street under RR to Orange Ave. 2,100 LF 16"
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipelines with new material to ensure reliability</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>
Waste Water Force Main (continued)		
9	002676	Replace LS#16 24" Force Main from 8th Street to 4th Street 8th & Osprey along Orange to 4th along 4th to existing 24" Force Main
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipelines with new and larger diameter pipe to ensure reliability and meet current and future demand</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Renewal, Replacement and Improvement	-	-	-	-	-	-	35,000
Debt Proceeds	-	35,000	-	-	-	-	
Renewal, Replacement and Improvement	-	-	50	100	103	107	360
Renewal, Replacement and Improvement	-	500	-	-	-	-	500
Renewal, Replacement and Improvement	-	-	-	1,566	-	-	1,566
Renewal, Replacement and Improvement	-	-	-	200	-	-	2,300
Debt Proceeds	-	-	-	-	2,100	-	
Renewal, Replacement and Improvement	-	-	-	-	450	-	5,970
Debt Proceeds	-	-	-	-	-	5,520	

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Identification Number Project Number

DRINKING WATER SYSTEM

Water Supply

11		Construct New Downtown Wells (2) & Transmission Piping
		<i>Existing Deficiency: Limited water supply</i>
		<i>How this addresses the Deficiency: Addition of two (2) new wells to water supply</i>
		<i>Does this replace an existing facility: No, adds to current wellfield within City limits</i>
		<i>Will it meet future demand: Yes</i>
12		Replace Verna Wells (5) & Transmission Piping
		<i>Existing Deficiency: Limited water supply</i>
		<i>How this addresses the Deficiency: Rehab 5 wells</i>
		<i>Does this replace an existing facility: No, rehabs existing wells</i>
		<i>Will it meet future demand: Yes</i>

Water Distribution

13	002703	Annual Valve Replacement Program Replace approximately 10-25 valves per year
		<i>Existing Deficiency: Valves deteriorate over time</i>
		<i>How this addresses the Deficiency: Replace valves within the Distribution System</i>
		<i>Does this replace an existing facility: No, only valves</i>
		<i>Will it meet future demand: Yes</i>
14	002717	US 41 North AC WM Replacement 14th Street to University Pkwy; Also accomodates roundabouts at University, MLK and Myrtle, 450' LF 18"; 10,900 LF 16"; 1,050 LF 8"; 3,100 LF 6"; 950 4"
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipeline with new material to ensure reliability</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>
15	002251	Small AC Water Main Replacement - FY 24
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipelines with new material to ensure reliability</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>
16	002252	Small AC Water Main Replacement - FY 25
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipelines with new material to ensure reliability</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>

Water Distribution (continued)

17	002253	Small AC Water Main Replacement - FY 26
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipelines with new material to ensure reliability</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>
18	002254	Small AC Water Main Replacement - FY 27
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipelines with new material to ensure reliability</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Renewal, Replacement and Improvement	-	-	-	-	400	-	4,000
Debt Proceeds	-	-	-	-	-	3,600	
Renewal, Replacement and Improvement	-	-	-	-	250	-	1,750
Debt Proceeds	-	-	-	-	-	1,500	
Renewal, Replacement and Improvement	-	-	130	133	137	142	542
Renewal, Replacement and Improvement	-	-	-	-	-	-	15,440
Debt Proceeds	-	15,440	-	-	-	-	
Renewal, Replacement and Improvement	-	1,137	-	-	-	-	1,137
Renewal, Replacement and Improvement	-	-	1,230	-	-	-	1,230
Renewal, Replacement and Improvement	-	-	-	1,299	-	-	1,299
Renewal, Replacement and Improvement	-	-	-	-	1,250	-	1,250

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number	Project Number	
19		Small AC Water Main Replacement - FY 28
		<i>Existing Deficiency: Aging Infrastructure</i>
		<i>How this addresses the Deficiency: Replace pipelines with new material to ensure reliability</i>
		<i>Does this replace an existing facility: No, only pipelines</i>
		<i>Will it meet future demand: Yes</i>
Water Treatment		
20	002718	WTP-Water Quality Treatment Improvement Project Compliance with FDEP Drinking Water Standards
		<i>Existing Deficiency: Meeting future requirements with FDEP Drinking Water Standards</i>
		<i>How this addresses the Deficiency: New Treatment process</i>
		<i>Does this replace an existing facility: No, upgrades existing facility</i>
		<i>Will it meet future demand: Yes</i>

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Renewal, Replacement and Improvement	-	-	-	-	-	1,478	1,478
Renewal, Replacement and Improvement	-	500	6,000	-	-	-	103,500
Debt Proceeds	-	22,000	-	-	75,000	-	

Attachment 2 – Illustration CI-8
School Board Schedule of Capital Projects



Entry Experience

Chapter 4: Five-Year CIP Projects

Implementing the Goal

Introduction

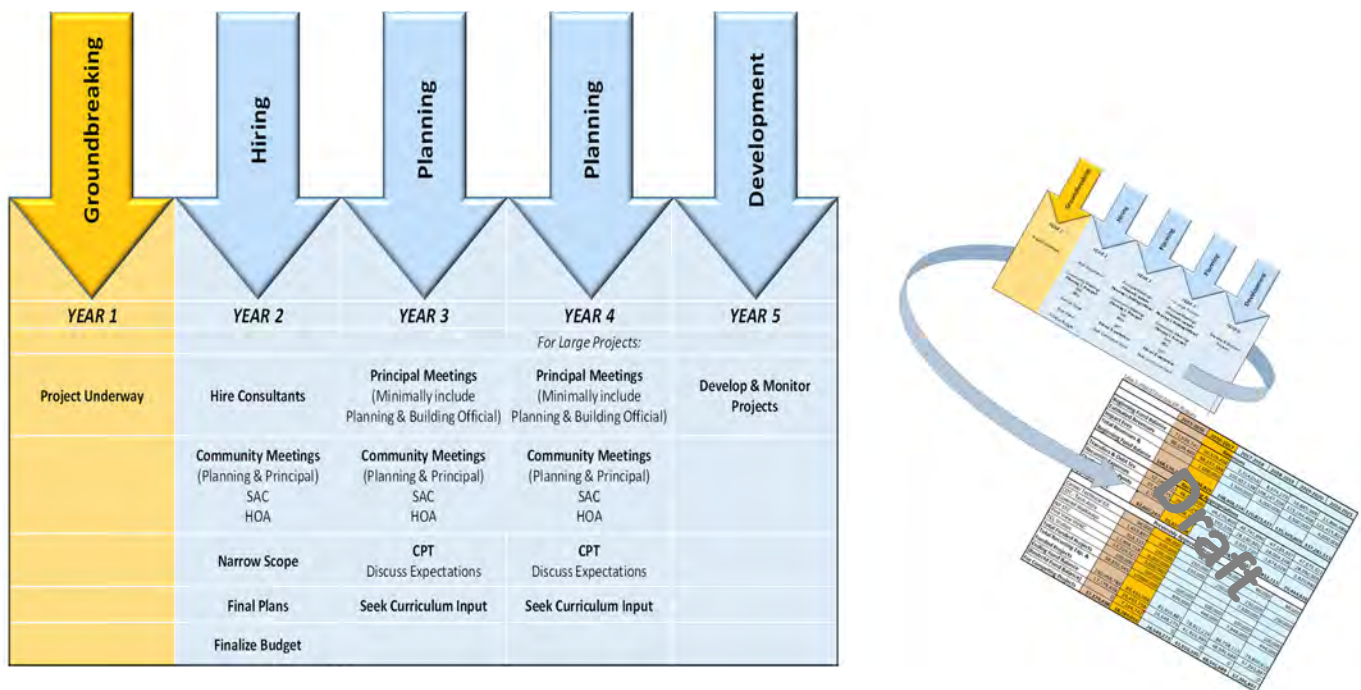
An essential part of the District’s incorporation of the CIP process is the involvement of all stakeholders – School Board members, executive directors and cabinet, principals, instructional staff, support staff, students, parents, and community. Such a process empowers those responsible for the CIP implementation and establishes a shared understanding of project priorities.

The determination of which projects should be recommended for CIP funding is done by the Capital Projects Team, facilitated by the Planning Department and consisting of the Chief Operating Officer, Executive Directors, and Department Staff from Construction, Facilities, Information Technology, Safety & Security, Planning, and Materials Management.

Capital Planning Process

The Five-year CIP process seeks to establish planning priorities and budget for a five-year schedule — this year from the 2023/24 SY through the 2027/28 SY. Projects scheduled in the first year of the CIP (2023/24) are deemed the most important capital project priorities. Such projects are considered funded or programmed and generally these projects do not change. Projects in the second through fifth years are considered planned projects. As depicted below, years two through five are when project planning, scope development, construction design, and contractor hiring are being done in order to ensure projects are ready for groundbreaking in year one. Completing this capital planning process in years two through five ensures that changes to the project schedule occur during the program years in order to minimize the impact they have on the final adopted capital budget and maximize the effectiveness of the overall Five-Year Capital Program.

Figure 11: CIP Planning Process:



2023/24 Five-Year Capital Program

The following 2023/24 Five-Year Capital Program is the result of this process. In order to help define the types of projects included with this five-year capital program, please note:

- In accordance with SCSB Policy 7.771, all projects over \$325,000 are included in the CIP while no projects less than \$325,000 are included.
- Projects in the green colored column are to be included in the 2022/23 fiscal year capital budget;
- Projects in the tan colored columns are programed for the four out years;

Table 5: 2023/23 Five-Year CIP Program

2023/24 Capital Plan Budget					
	2023-2024 Final Budget	2024-2025 Projection	2025-2026 Projection	2026-2027 Projection	2027-2028 Projection
Revenues					
Begin Fund Balance	340,083,785	60,866,835	43,464,934	81,926,533	28,003,493
Estimated Revenues	275,016,792	200,426,880	213,796,704	226,855,480	240,828,498
Impact Fees	5,413,800	5,413,800	5,413,800	5,413,800	5,413,800
New Debt	186,500,000	103,600,000	-	-	103,397,161
Transfer In	6,812,967	-	-	-	-
Total Revenues & Begin Fund Balance	807,014,377	370,307,515	262,675,438	314,195,813	377,642,952
Recurring Appropriations					
Transfers & Debt Srv	123,208,154	80,126,260	90,818,303	98,360,836	101,982,920
Transfers & Debt Srv - Charter (State Funded PECO)	4,262,420	3,923,550	3,923,550	3,316,404	3,720,644
Recurring Expenses	83,160,023	41,739,807	58,485,598	58,754,633	59,234,798
Charter School Payments - Millage	2,582,773	5,576,523	10,913,888	9,964,544	19,389,806
Charter School Payments - Sales Tax	-	2,047,875	4,164,075	4,300,725	4,437,375
Total Recurring Appropriations	213,213,370	133,414,015	168,305,414	174,697,142	188,765,543
Capital Projects					
Bay Haven Building 1	16,334,631	-	-	-	-
Bay Haven Covered Play Area With Bathrooms	-	5,000,000	-	-	-
Booker High Field House Building 32	2,000,000	-	-	-	-
Booker High VPA	7,461,600	-	-	-	-
Booker Middle Lightning Protection	-	1,500,000	-	-	-
Booker Middle Roofing	10,176,037	-	-	-	-
Career Technical Education	2,223,532	-	-	-	-
Cranberry HVAC	1,000,000	-	-	-	-
Englewood Replace Bldgs 4 & 5	-	-	-	-	20,000,000
Fruitville Building 5 Rebuild instead of Remodel	-	-	-	18,100,000	-
Garden Rebuild New School Current Site	80,000,000	-	-	-	-
Gocio New Classroom Wing and Campus Refresh	25,327,634	-	-	-	-
Heron Creek Middle HVAC	-	2,000,000	-	-	-
High School Track & Football Field Upgrades	8,471,174	-	-	-	-
Landings Restroom Repairs/Renovation	2,681,345	-	-	-	-
Laurel Nokomis Lightning Protection	-	1,500,000	-	-	-
McIntosh Middle Farm Upgrades	2,822,246	-	-	-	-
New Construction Elementary Lakewood Ranch	1,785,692	-	-	81,252,500	-
New Construction High School Wellen Park	210,413,582	1,000,000	-	-	-
New Construction High School/Hi Hat Ranch	-	-	-	-	-
New Construction K-8 Wellen Park	-	104,600,000	-	-	-
New Construction K-8/Clark and Lorraine	97,555,437	-	-	-	-
New Construction K-12 Magnet School North of Fruitvi	633,568	-	-	-	-
New Construction North Port Elementary	-	-	-	-	103,397,161
North Port High HVAC & Science Wing Refresh	-	50,020,000	9,000,000	-	-
Oak Park Special Olympics Track	3,500,000	-	-	-	-
Oak Park Wing Renovation	6,309,416	6,982,446	3,443,491	4,695,018	-
Pine View New Classroom Wing	1,730,041	-	-	-	-
Riverview High School Aquadome	-	-	-	-	10,000,000
Sarasota High Chiller Plant/HVAC Refresh (East Side)	40,883,788	-	-	-	-
Sarasota High School Master Plan VPA	-	-	-	-	5,000,000
Sarasota Middle Roof	-	20,826,120	-	-	-
School Site Purchases	1,000,000	-	-	-	-
SHS School Avenue Project (Project 3057)	1,911,577	-	-	-	-
STC COOP (Continuity of Operations)	3,200,000	-	-	-	-
STC Fire Science Academy Relocation	5,000,000	-	-	-	-
STC/Polytech Campus Cafetorium w/Two Classrooms	-	-	-	-	10,000,000
STC Renovation - Phase III	-	-	-	7,447,660	11,000,000
Venice High Locker Room/Equipment Bldg	12,872	-	-	-	-
Wilkinson HVAC	500,000	-	-	-	-
Total Funded Projects	532,934,172	193,428,566	12,443,491	111,495,178	159,397,161
Total Recurring Exp. & Funded Projects	746,147,542	326,842,581	180,748,905	286,192,320	348,162,704
Ending Fund Balance	60,866,835	43,464,934	81,926,533	28,003,493	29,480,248
Required Capital Fund Reserve	(14,092,609)	(17,819,707)	(15,634,362)	(16,659,306)	(17,676,964)
Final Balance (Less Reserve)	46,774,226	25,645,227	66,292,171	11,344,187	11,803,284

Table 6: 2023 Planning Matrix

The Planning Matrix allows the District to objectively evaluate project priorities across all District owned properties based upon the Goals and Objectives as defined in Chapter 2 of this plan.

#	School	School Type	Signif Capacity Needs	Duration of Over-Capacity	Average Age of Relocatables	Projected 5-Year Core Status	Cost of Maint. Proj Pending	Utility Costs	Past Five Years' Capital Invest	Facility Condition Index	2023 Ranking
1	Garden ES	Elementary	5	5	2	6	25	4	8	20	75
2	Gocio ES	Elementary	5	4	3	3	25	4	6	20	70
3	Sarasota HS	High	2	0	0	0	25	4	0	20	51
4	Bay Haven ES	Elementary	2	0	0	0	20	0	6	20	48
6	Ashton ES	Elementary	5	5	0	12	10	4	6	0	42
7	Oak Park K-12	Special	1	0	0	0	15	4	4	16	40
8	Booker MS	Middle	0	0	0	0	20	2	6	4	32
9	Taylor Ranch ES	Elementary	5	4	2	6	0	4	6	4	31
10	Tuttle ES	Elementary	1	2	4	0	10	2	8	4	31
11	Venice HS	High	1	0	0	9	15	2	4	0	31
5	Tatum Ridge ES	Elementary	3	0	0	12	0	2	8	4	29
12	Laurel Nokomis K-8	Special	2	3	3	0	0	2	6	12	28
13	McIntosh MS	Middle	1	0	5	0	10	0	8	4	28
14	Triad Alternative	Alternative	0	0	0	0	0	2	10	16	28
15	Lakeview ES	Elementary	4	4	0	6	0	4	8	0	26
16	Booker HS	High	0	0	0	0	15	2	0	8	25
17	STC-Fire Academy	STC	0	0	0	0	15	0	10	0	25
18	Cranberry ES	Elementary	2	0	0	3	10	1	8	0	24
19	Suncoast Poly HS	High	1	0	5	0	0	10	8	0	24
20	Emma E. Booker ES	Elementary	3	0	0	0	10	2	8	0	23
21	North Port HS	High	1	0	0	0	0	4	2	16	23
22	Atwater ES	Elementary	0	0	0	0	10	0	8	4	22
23	Heron Creek MS	Middle	1	0	5	0	0	2	8	4	20
24	Toledo Blade ES	Elementary	2	1	3	0	0	2	8	4	20
25	Englewood ES	Elementary	0	0	0	0	5	2	4	8	19
26	Wilkinson ES	Elementary	0	0	0	0	5	2	8	4	19
27	Venice ES	Elementary	1	0	5	0	0	0	8	4	18
28	Woodland MS	Middle	0	0	0	0	0	2	8	8	18
29	STC-Main	STC	0	0	0	0	10	0	8	0	18

Table 6: 2023 Planning Matrix

30	Phillippi Shores ES	Elementary	0	1	0	6	0	2	8	0	17
31	Southside ES	Elementary	1	0	0	0	0	4	8	4	17
32	Alta Vista ES	Elementary	0	0	0	0	0	4	8	4	16
33	Glenallen ES	Elementary	1	0	0	0	5	2	8	0	16
34	Lamarque ES	Elementary	2	0	1	3	0	2	8	0	16
35	Pine View 2-12	Special	0	0	0	0	10	2	0	4	16
36	STC-North Port	STC	0	0	0	0	0	6	10	0	16
37	Sarasota MS	Middle	1	0	0	0	0	2	8	4	15
38	Fruitville ES	Elementary	0	0	0	0	0	2	8	0	10
39	Brookside MS	Middle	0	0	0	0	0	0	8	0	8
40	Venice MS	Middle	2	0	1	0	0	0	4	0	7
41	Gulf Gate ES	Elementary	0	0	0	0	0	0	6	0	6
42	Riverview HS	High	0	0	0	0	0	2	2	0	4
43	Brentwood ES	Elementary	0	0	0	0	0	2	0	0	2
Weight			1	1	1	3	5	2	2	4	

Pages CI – 44 through CI – 50 are intentionally blank

The Capital Improvements Support Document

The inventory and analysis in the Support Document provide the foundation for the Plan portion of this Chapter.

The Support Document is not adopted.

INVENTORY AND ANALYSIS

INTRODUCTION

The purpose of the Capital Improvements Chapter is to establish a methodology for meeting the standards set by Florida Statutes, Chapter 163. In previous Chapters of the *Sarasota City Plan*, “level-of-service” (LOS) standards have been established and must be maintained not only presently but also into the future. These LOS standards must be balanced between affordability and community expectations. If these LOS standards are not maintained, additional development permits must be denied or approved in acceptable phases. This Chapter includes the City’s Capital Improvement Plan, which not only identifies infrastructure expenditures that are necessary to maintain the designated LOS standards, but also those that are desirable from other than a concurrency standpoint. In addition, viable funding sources for all projects are identified.

Illustration CI-1 is the Capital Improvements Program itemizing all projects. Those projects labeled LOS are required to achieve or maintain the level-of-service standards identified in the other Chapters of the *Sarasota City Plan*, and are summarized in Illustration CI-7 which can be found in the Capital Improvements Plan. Illustration CI-2 summarizes, by fiscal year, the five-year Capital Improvements Program by project type. Illustration CI-3 provides a summary of project costs by funding source. Illustration CI-4 provides a projection of the Penny Sales Tax revenues and expenditures for the City. Illustrations CI-5 and CI-6, respectively, provide a projection of debt service obligations and computation of legal debt margin.

DATA ANALYSIS

Form of Government

The City of Sarasota, Florida, incorporated in 1902, has an estimated population of 55,174 as of April 1, 2008. The City, comprised of approximately 24 square miles, is situated on the Gulf of Mexico approximately 55 miles south of Tampa. The current City charter was approved by a referendum held on September 3, 1996 and became effective November 1, 1996. The City has operated under the Commission-Manager form of government since 1945. The City Commission consists of five citizens, who are qualified voters of the City, elected to four-year terms on a nonpartisan basis. Two commissioners are elected at-large while three are elected from defined single member districts. Each year the commission elects one member as mayor and one member as vice-mayor. The Commission appoints the City Manager, City Auditor and Clerk and the City Attorney. The City Manager is the chief administrative officer and directs the business of the City and its various departments. The Commission determines policy, adopts legislation, approves the budget, sets taxes and fees, and appoints the members of all boards and committees. The City provides a range of municipal services such as police protection, building, code compliance and zoning, public works (which includes street and highway management, traffic

signalization, landscape maintenance, and solid waste collection). Recreational services include tennis courts, a 45-hole golf course, a children's water park, numerous neighborhood parks, and a sports stadium. Public Utilities provide water and sewer service and reuse water for irrigation. In addition the City operates an auditorium and a performing arts hall. Other services provided include planning, redevelopment, engineering, community development, as well as general administrative services. In 1996, the City consolidated its Fire/Rescue and Public Safety Communications operations with Sarasota County.

In the past several years, numerous publications and organizations that document quality of life trends have repeatedly placed the City of Sarasota among the best in the country. Among the national and regional distinctions awarded are:

In 2001, Sarasota was named one of *Money* magazine's eight best places to retire in America. Chosen from nearly 500 towns, the rating was based on quality of life issues such as health care, housing costs, tax rates, crime statistics and entertainment options.

In 2003, *AARP* Magazine ranked Sarasota as the fourth "best place to live the good life" based on ten criteria reflecting the needs, interests and tastes of Americans age 50 and older.

Sarasota was ranked "Best Small City" in America by *Money* magazine in 2000.

Expansion Management magazine's Annual Education Issue (December 98) named the public school system in Sarasota County as the best public school system in Florida. In addition, *Money* magazine included the Sarasota area public school system on the list of Top 100 Schools in the United States.

BestJobsUSA.com ranked Sarasota as number three in America's Best Places to Live and Work in 2001. This Internet guide provides professionals across the country with in-depth information on cities thought to have the best opportunities for employment nationwide.

The March, 2004 edition of *Inc.* Magazine ranked Sarasota third in the nation for medium (employment base of 150,000 to 450,000 jobs) metro areas in the "Top 25 Cities for Doing Business in America" survey.

Service Statistics for fiscal year (FY) ending September 30, 2007

Police

Number of Police Dispatches	78,919
Average Emergency Response Time	3.5 minutes
Average Response Time All Calls	4.0 minutes

Public Works

Tons of Waste Collected	58,000 tons
Street Mile (centerline total)	240 miles
Residential Streets	194 miles
Thoroughfares	46 miles
Traffic Signals	101
Street Lights (total)	7,150
Number of Bridges	19

Sewer

Storm Sewers	30 miles
Sanitary Sewers	326 miles
Average Daily Treatment Permitted Capacity	10.2 MGD
Average Daily Treatment	7.5 MGD
Peak Daily Treatment Capacity	26 MGD
Peak Daily Treatment	14.6 MGD

Water

Miles of Water Lines	275 miles
Number of Connections	19,700
Number of Wells	51
Daily Pumping Capacity	18 MGD
Average Daily Pumping	7.5MGD
Total Daily Treatment Capacity	12 MGD

Demographics

Land Area	24 square miles
Population	55,364
Number of Households (2000)	23,427
Unemployment Rate (2006)	3.0%

FISCAL CAPACITY – REVENUES

The City of Sarasota has a variety of revenue sources to fund its operations and capital improvements. Major revenue sources include:

Ad Valorem Taxes: The City of Sarasota will generate approximately \$22.2 million dollars in fiscal year 2007-08 to fund its general governmental operations. The operating millage rate for the City was set at 2.7771 mills for 2007-08, and has decreased from a high of 5.339 mills in fiscal years 1993-94, 1994-95, and 1995-96. Ad valorem tax remains the single largest source of revenue to fund general governmental operations. An additional 0.3891 mills is levied for debt service on General Obligation Bonds.

Utility Franchise Fees: The City has franchise agreements for electric and natural gas. These franchise agreements allow utilities to work and place their equipment and lines in the City right-of-way. Revenues are based on a percentage of sales to customers within the City. The franchise fee can be passed on to the customer by the franchise holder. The City anticipates approximately \$6.1 million in fiscal year 2007-08 from this source which is used to fund general governmental operations.

Utility Excise Taxes: The City imposes an excise tax on all electric, water, communication services, natural gas, and residential propane and fuel oil utilities within the City. The excise tax can also be passed on to the consumer. The City anticipates approximately \$10.0 million in fiscal year 2007-08 from this source which is used to fund general governmental operations.

State Revenue Sharing: The City receives an allocation of revenues pursuant to s. 218.245(2), FS collected by the State. Currently, the trust fund receives 1.3409 percent of sales and use tax collections, 12.5 percent of the state alternative fuel user fees, and the net collections from the one-cent municipal fuel tax. The formula to distribute the tax to the City is based on adjusted population, sales tax collections and the relative ability of the City to raise revenue. Simply stated, it means that the City's assessed valuation is a factor. The City anticipates approximately \$2.0 million for this source in fiscal year 2007-08 which is to fund general governmental operations.

Half-Cent Sales Tax: The City receives a share of the local government half-cent sales tax based on a formula which returns a half cent of the six cent sales tax collected within Sarasota County. The municipal distribution formula is based on the City's population divided by a combination of the total County population plus 2/3 of the incorporated population. The City anticipates \$4.7 million in fiscal 2007-08 from this distribution which is used to fund general governmental operations.

Tourist Development Taxes: Sarasota County, by referendum, imposed a two percent tourist development tax on all hotel, motel and transient rentals under 6 months. The County Commissioners adopted ordinance #96-071 which increased the tax an additional one percent to a total of three percent. The Tourist Development Council has recommended that 50% be spent for beaches, 25% for the arts, and 25% for tourism. The City's policy is to use its allocation of

funds to implement a comprehensive beach management and restoration policy for Lido Beach. In addition, the Tourist Development Council has made annual awards to support and stimulate cultural initiatives at the Van Wezel Performing Arts Hall, and to promote activities that will attract tourism exhibits and promotions at the Municipal Auditorium. The City anticipates receiving \$410,000 dollars from this distribution in 2007-08.

Penny Sales Tax: The City receives a share of the local discretionary infrastructure sales surtax authorized in s. 212.055, F.S. Initially approved for a period of ten years by a voter referendum on November 4, 1997, it was extended by a voter referendum in June 1989 for an additional ten years. On November 6, 2007, the surtax was approved once again by the voters for an additional fifteen years, extending it through the year 2024. The City receives a share of the tax collected with 25% of the tax being distributed to the Sarasota County School Board and the remaining 75% distributed to the local governments based on a population formula. The City anticipates receiving \$7.4 million dollars from this distribution in 2007-08 which funds infrastructure projects that were proposed to the voters at the time of the referendum, as well as other municipal improvements.

Tax Increment Financing: In 1986 the City established a Community Redevelopment Agency (CRA) for the downtown to revitalize the area. The incremental tax revenues generated by the property in the Redevelopment Area in the first ten years, funded improvements such as Five Points Park, Pineapple Park, improvements to the Bayfront and Island Park, public parking lots, storefront improvements, and streetscapes. Since that time redevelopment by the private sector began and today is going very strong. The CRA will receive approximately \$11.4 million in 2007-08 and will be used to pay the debt service on bonds which financed the above projects, as well as fund projects and initiatives to enhance the CRA.

Gas Tax: The City receives six cents from the Local Option Gas Tax and one cent from the Voted Gas Tax. These taxes are distributed to the City based on an interlocal agreement between the City and Sarasota County. The City has used the Gas tax for a variety of roadway/right-of-way improvements, sidewalks, street lighting, traffic signs, traffic signalization, street reconstruction, curbs and gutters, and residential traffic improvement projects. The City anticipates approximately \$1.8 million in 2007-08 to fund these types of projects.

Local Option Fuel Tax: The City receives five cents from the Local Option Fuel Tax effective January 1, 2001. This tax is distributed to the City based on an interlocal agreement between the City and Sarasota County. The fuel tax can only be used for Capital Projects that are part of the Capital Improvement Element of an Adopted Comprehensive Plan. This fuel tax cannot fund routine maintenance of roads. The City anticipates approximately \$1.2 million in 2007-08 and will be used to fund increased capacity on projects deemed Level of Service.

Impact Fees: The City collects impact fees for Roads, Parks, Libraries, Fire, County Criminal Justice, Sarasota County general government and Schools. The impact fees are assessed on new construction based on Sarasota County Ordinances #89-97, 89-99, 88-056, 91-068, 2002-091 2007-039, and 2007-040 which provides for the City to collect the impact fees and remit them to the County. The County provides these funds back to the City for roads and parks needed as a

result of growth. The Educational System Impact Fee was established in 2004 through an ordinance adopted by Sarasota County to help fund the cost of capital improvements and additions to the educational system that are necessary to accommodate growth. In 2014, the City Commission opted-out of the Road Impact Fee Interlocal Agreement with Sarasota County and adopted its own Multimodal Transportation Impact Fee Program to allow for greater control and flexibility related to the funds collected and the types of eligible capital projects.

Special Assessment Districts: The City has funded capital improvements through the use of non ad valorem special assessment districts. A 255 space surface parking area for St Armands had the land purchased through a bond issue that is being repaid by special assessments to the property owners located on St Armands circle over twenty years through 2016.

Special Taxing Districts. The City created the St. Armands Special Business Neighborhood Improvement District which permits property owners and merchants to band together to use the City's tax collection power to "assess" themselves. The taxes (there is a 2 mill cap) are collected by the City and returned to the district in their entirety to be used for purchasing supplemental services and capital improvements at the discretion of the Board of Directors.

September 2005, the City created the Golden Gate Point Streetscape Special District to permit the property owners to use the City's taxing power to "assess" themselves to build public improvements in the rights-of-way of the District. The City will issue up to \$5.8 million General Obligation Bonds to prefund the improvements. The bond debt service, as well as the maintenance of the streetscape improvements, will be paid solely by ad valorem taxes levied on the district.

Housing and Community Development: The Community Development program anticipates funds of \$615,000 from the CDBG entitlement funds. Department of Housing and Urban Development Home Program funding is anticipated to total \$2.1 million for affordable housing. In addition to this funding, the Department estimates receiving \$5.1 million in State Housing Initiative Partnership (SHIP) revenue and \$1.0 million from the My Safe Florida Home Program for 2007-08. These funds will be spent inside and outside the City of Sarasota on affordable housing and various community and residential improvement projects benefiting qualified low and moderate income citizens. They also anticipate Department of Housing and Urban Development funds, in the amount of \$391,000 for Housing of People With Aids.

Utility User Fees, Impact Fees and Connection Fees: User fees are charged to those who are receiving water, sewer, or solid waste collection service. Fees are established to pay for the operating costs, capital improvements, debt service on outstanding debt and to provide adequate revenue coverage under the bond resolution provisions. Currently, the City charges water customers a base fee of \$10.30 per month plus a fee of \$0.322 per 100 gallons of water used on the first 12,000 gallons, \$0.440 per 100 gallons on 12,001 to 24,000 gallons and \$0.561 per 100 gallons used over 24,001 gallons, plus an excise tax of 10% of the total water bill. The City charges a flat fee for sewer service of 157% of the gross water bill (excluding excise tax). Water and Sewer impact and connection fees are used to fund the capital costs of constructing the growth expansion needs of the water and wastewater systems. The City charges a monthly fee

for solid waste collection of \$24.66 for residential customers, which includes twice a week pickup of all types of wastes, and once a week recycling waste pickup.

Recreational Fees: The City maintains a number of enterprise operations that fund their expenses through user fees. The City operates the Van Wezel Performing Arts Hall which is a 1,760 seat hall and hosts a variety of events including Broadway shows, Opera, Ballet, and other performing arts events. Fees from ticket sales and other revenues have not been sufficient to cover their operating expenses and the City subsidizes the Hall in the amount of \$591,000. The Municipal Auditorium hosts a variety of flea markets, antique and collectable type events. Revenues are not anticipated to cover their operating expenses and the City will subsidize the operation in the amount of \$107,000. The Ed Smith Sports Stadium was built with the proceeds of the 1987 General Obligation Bonds. The Stadium hosts the spring baseball training for the Cincinnati Reds and the summer baseball grapefruit league games and several other events. The General Fund historically has absorbed the Stadium's operating loss which usually approximates \$400,000. The Bobby Jones Golf Complex is a 45-hole golf course with two 18-hole championship courses and a 9-hole executive course. It is the only municipally owned and operated course in Sarasota County and has been able to maintain the lowest prices for green fees and cart rental of any course open to the public. In the late 80's the City completely rebuilt the fairways, tees and greens of the 18-hole American course, and continues each year to upgrade facilities and operations.

General Obligation Bonds: These bonds are backed by the full faith and credit of the City and carry an obligation of the City to impose a millage rate sufficient to collect taxes to meet the debt service. The City has two General Obligation Bonds outstanding. The 1987 Bonds (refunded by the 1994 Refunding Bonds) financed a new baseball stadium for spring training baseball games. Bonds sold in 2007 are financing the purchase of the building site and the design and construction of a new City police headquarters building.

Revenue Bonds: Bonds financed by the user fees of those directly benefiting from the improvements. The City has several bond issues outstanding which have financed the construction of various capital improvements to the Water and Wastewater utility system.

Summary of Revenue Sources: Total projected revenues of the City for fiscal year 2007-08, including the major revenue sources described above, are summarized below and are indicative of a typical City annual budget:

Property Taxes	\$ 31,777,475	17.21%
Other Taxes		
Franchise Taxes	6,095,500	3.30%
Utilities Excise Taxes	9,964,750	5.40%
Gas Tax	3,000,000	1.62%
Licenses/Permits		
Occupational Licenses	757,000	0.41%
Building Permits	1,733,500	0.94%
Other	185,767	0.10%
Intergovernmental		
Sales Tax	12,105,000	6.56%
Tourist Tax	410,471	0.22%
Grants/Contributions	2,254,229	1.22%
Revenue Sharing	1,980,000	1.07%
Other	14,645,407	7.93%
Assessments	140,000	0.08%
Charges for Services		
Water/Sewer	33,472,886	18.13%
Culture and Recreation	12,781,034	6.92%
Solid Waste	10,526,659	5.70%
Internal Charges	17,350,112	9.40%
Internal Cost Allocation	4,349,457	2.36%
Other	9,127,716	4.94%
Fines/Forfeits	1,133,268	0.61%
Miscellaneous		
Interest Income	3,724,070	2.02%
Interfund Transfers	5,272,493	2.86%
Rental Income	891,214	0.48%
Other	970,165	0.51%
	<hr/>	
TOTALS	\$ 184,648,173	
	<hr/> <hr/>	

DEBT MANAGEMENT

The City issues and manages its financial operations in accordance with financial policies approved during the annual budget process. Included in these financial policies are the following debt policies which define the major principles that govern the issuance of new and the management of existing debt obligations:

- The City will issue bonds only for capital improvements including infrastructure and equipment with a life in excess of four years.
- Whenever possible, the City will use special assessment, revenue, or self-supporting bonds instead of general obligation bonds.
- The City will limit general obligation bonds to no greater than ten (10) percent of the non-exempt assessed valuation of the real property of the City.
- The term of any bonds shall not exceed the useful life of the expenditure being financed.
- The City will not issue notes or bonds to subsidize or finance current operations.
- The City will publish and distribute an official statement for each bond issue.
- If cost effective, the City will purchase private bond insurance at the time of issuance.
- General obligation debt will not be used to finance the activities of enterprise funds whether of a capital or operating nature.
- The City will defease existing bond issues if the resulting savings is significant.
- The City will maintain an adequate debt service fund regarding each bond issue.
- The City will seek to maintain high bond ratings in order that borrowing cost are minimized and access to credit is preserved.

The City of Sarasota's total outstanding long-term liabilities on September 30, 2007 are summarized as follows:

	In Thousands
General Obligation Bonds	\$47,365
Special Obligation Bonds and Debt	6,564
Loans Payable	14,931
Special Assessment Debt	980
Proprietary Fund Revenue Supported Debt	38,665
Total	\$ 108,505

The City Charter provides for a legal debt limit which caps the amount of outstanding long-term liabilities to 10% of the assessed property value within the City. The legal debt margin is defined as the difference between the legal debt limit and net total outstanding long-term liabilities. Net long-term liabilities are defined as long-term liabilities less any deductions allowable by law. Allowable deductions include any debt supported by specific revenue streams and any funds segregated for the retirement of long-term liabilities. In addition, the level of outstanding debt is monitored by comparing it with population and by comparing debt service levels with current revenues. As of September 30, 2007, the legal debt margin of the City is \$966,745,695.

FINANCIAL POLICIES

In addition to the previously mentioned debt policies, the following Operating Budget, Fund Balance and Reserve, and Revenue Policies govern the fiscal operations of the City.

Operating Budget Policies

- The City will comply with all Federal, State or local legal requirements pertaining to the operating budget, including the adoption of a balanced budget. A balanced budget is achieved when the amounts available from taxation and other sources, including amounts carried over from prior fiscal years, equals the total appropriations for expenditures and reserves.
- The City will employ a structured budget preparation and formulation process that will be used by all entities receiving funding from the City. The process employed will insure adequate citizen input and participation.
- The City will employ a structured expenditure and revenue forecasting system to allow for effective financial planning. Multi-year projections will be utilized in developing the operating budget.

- Essential services will receive first priority for funding. The City will attempt to maintain current service levels for all essential services.
- The City will identify low priority services for reduction or elimination, if necessary, before essential services.
- The City will consider the establishment of user fees as an alternative to service reductions or elimination.
- In all actions to balance the budget, the City will attempt to avoid layoffs of permanent employees. If possible, and personnel reductions will be scheduled to come primarily from attrition.
- The City will pay for all current expenditures with current revenues. Long-term debt will not be used for funding current expenditures.
- The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses, such as postponing necessary expenditures, accruing future years' revenues or rolling over short-term debt.
- The budget will provide for adequate maintenance and repair of capital plant and equipment and for their orderly replacement.
- The City will establish an equipment replacement fund and will charge the user fund annually for replacement of the equipment. The amount of the charge will provide funds for the annual debt service plus the projected future cost of replacing the equipment.
- The budget will provide sufficient funding to cover annual debt retirement costs.
- The City will consider technological and capital investment programs which are cost effective and which will reduce operating costs as high funding priorities.
- The City will maintain a budgetary control system to ensure adherence to the budget and will use a budget/encumbrance control system to ensure proper budgetary control.
- The City administration will prepare regular reports comparing actual revenues and expenditures to budgeted amounts.
- Where possible, the City will integrate service levels and performance measures within the budget.
- At least annually a public auction will be held of surplus and obsolete property.

- All enterprise fund operations shall be self-supporting and shall pay administrative and other appropriate service charges to the General Fund for administrative support.
- The total number of permanent full-time and part-time positions (FTE's) approved in the annual operating budget may not be exceeded without prior approval of the City Commission.
- The city will coordinate the CIP budget and the operating budget in terms of operating costs associated with CIP items.
- The City will annually seek the Distinguished Budget Presentation Award offered by the Government Finance Officers Association (GFOA).

Fund Balance and Reserve Policies

- The City will establish an adequate fund balance in the General Fund to indicate that it is in sound financial condition. This reserve will be maintained at a minimum of between 5 and 10 percent of general fund expenditures.
- The City will establish a contingency reserve to provide for unanticipated expenditures of a nonrecurring nature, or to meet unexpected small increases in service delivery costs. The reserve will be maintained at a level between 0.5 to 0.8 percent of general fund expenditures.
- The City will establish insurance reserves for self-insurance liabilities. Such reserves will be reviewed annually for adequacy.
- Fund balance will only be used for expenditures that are either non-recurring in nature or that have a benefit period longer than one operating period. City Commission approval is necessary for this type of expenditure.
- All fund balances, whether reserved or unreserved, will be presented in the annual budget.

Revenue Policies

- The City will take active measures to encourage economic development, thereby developing a diversified and stable revenue system to shelter it from short-run fluctuations in any one revenue source.
- The City will establish user charges and fees at a level closely related to the full cost of providing the services (i.e. direct, indirect and capital costs), taking into consideration similar charges/fees being levied by other organizations.
- The City will recalculate the full cost of activities supported by user fees to identify the impact of inflation and other cost increases, and will revise user fees upon approval of the Commission.
- The targeting of specific revenues for special programs or projects is discouraged, as it promotes fiscal inflexibility. However, intergovernmental grant assistance will be targeted as much as possible toward capital improvements.
- The City will aggressively seek Federal and State grant and capital improvement funds and evaluate future local fiscal impact.

CAPITAL IMPROVEMENT PROGRAM

OVERVIEW

The City's five year Capital Improvement Program (CIP) is an integral part of this Chapter. The CIP details only major infrastructure type improvement or construction projects. Capital items of an operating nature such as automobiles, office furniture, personal computers and other equipment are generally not included in the CIP, but are included in the appropriate operating budget. The CIP details the necessary capital outlays by year and the sources of funding these outlays by year; by project, by project type and in total. In addition, an individual project may affect the operating budget either currently or in the future. For example, the construction of a new facility may require not only increased debt service charges to finance the construction, but will also require additional expenditures in the operating budget. This may increase property taxes or user fees. Ongoing costs, like these, are specifically identified by each project and in total in the CIP.

The CIP is developed/reviewed during and as an integral part of the annual budget process. This yearly development and review of the CIP is governed by several items/factors including:

- The current *Sarasota City Plan* (concurrency requirements);
- City Commission Goals (See APPENDIX 2);
- Requests of community groups submitted through the Neighborhood Partnership Office;
- Changes in technology;
- Changes in financing methods and costs; and
- Changes in the economy impacting the City's revenue and expenditure streams.

APPROVAL PROCESS

During the budget cycle, each department head receives a copy of the CIP as adopted during the preceding budget year. Each department is requested to review the CIP and to inform the budget office of any modifications that are necessary. In addition, department heads submit additional capital requests, on a specific CIP Request form, to the budget office. The Capital Improvement Program Evaluation Committee, made up of key department heads, individually rank each request, based on predetermined scoring criteria, which determines their ranking for possible funding. All proposals, additions, or modifications are reviewed by the City Manager for inclusion in the budget presentations to the City Commission.

Once a project is included in the CIP, a project manager is assigned. The project manager is usually the department head whose responsibility most clearly aligns with the project. The project manager is responsible for the annual review and ongoing monitoring of their assigned projects, primarily to identify potential problems or conflicts and recommend appropriate adjustments. The ultimate goal of this monitoring process is to ensure the timely completion at a reasonable cost for all capital improvement projects.

DETAILED DISCUSSION

For a detailed list of all CIP projects, see Illustration CI-1.

Road Projects in the Transportation Concurrency Exception Area (TCEA)

The establishment of a TCEA in the redevelopment area including and surrounding the downtown requires a more systematic approach to capital improvements programming. Instead of individual road projects based on concurrency needs generated by individual developments, the strategies recommended for the TCEA can be budgeted and phased as an entire operating system looking ahead to year 2010. The system improvements will be heavily focused on Transportation Systems Management, as discussed in the Transportation Chapter, rather than traditional widening.

Funding Issues: The penny sales tax, gas taxes, road impact fees and tax increment financing (TIF) revenues continue to be the City's only on-going major sources of funding for the CIP. The level of these revenues in future years will have a significant impact on the projects included in this CIP as well as future capital projects.

The penny sales tax was originally authorized for a ten year period which ended August 1999. On November 4, 1997, the voters approved a ten year extension of the tax through the year 2009. Subsequently, on November 6, 2007, the surtax was approved once again by the voters for an additional fifteen years, extending it through the year 2024. Currently, the penny sales tax generates approximately \$7,400,000 in revenue, which funds the annual debt service on the penny sales tax Bond Issue of \$1.6 million and provides \$5.3 million for non-bonded projects in 2007-08. The extension of the penny tax provided one of the major solutions to the City's infrastructure needs of the future. Of the total \$305,410,000 CIP (for projects budgeted from 2007-08 through 2011-12), \$35,242,000 is projected to be funded from the penny sales tax. The penny sales tax has been authorized for a fifteen-year period that ends August 2024 and is projected to generate between \$8.0 million and \$13.0 million annually over the fifteen-year period.

The \$0.07 Gas Tax has hovered between \$1,600,000 and \$1,800,000 for approximately ten years. There is no indication that this revenue source will either increase or decrease substantially in the future. This revenue funds the street sweeping operation, electric charges for street lighting and various street/sidewalk maintenance and improvements.

The \$0.05 Local Option Fuel Tax is projected to generate between \$1,200,000 and \$1,300,000 on an annual basis. These funds must be used for capital projects that are part of the Capital

Improvement Element of an Adopted Comprehensive Plan. The Statute states that "expenditures for the construction of new roads or the reconstruction or resurfacing of existing paved roads shall be deemed to increase capacity and such projects shall be included in the capital improvements element of an adopted comprehensive plan". This revenue is set aside for street reconstruction, the multi-use recreational trail, bicycle route improvements, the Osprey/Hillview roundabout and the turn lane at U.S.41 and Bahia Vista Street.

Projected TIF revenues for 2007-08 should be sufficient to provide for the \$2,669,000 debt service payment for the 1992 TIF Bonds, as well as, the First Florida Governmental Financing Commission loans of 2001, 2003 and 2005. This results in additional revenues of approximately \$8,850,000 to fund development incentives, and some Downtown Master Plan projects. The TIF fund will have a projected balance of \$1,552,439 at September 30, 2008.

Conclusion: This five year Capital Improvement Program enables the City to meet its commitments in redevelopment, to implement Neighborhood Improvements, to complete the Bayshore Protection Projects, to improve community beautification, to continue addressing the problem of Lido Beach renourishment, to address Capital Improvement Element (LOS) needs identified in the Comprehensive Plan, and to complete the wastewater treatment re-use program as well as provide for other important improvements of benefit to the City and its citizens.

Downtown Master Plan Capital Improvement Projects

The Downtown Master Plan has approximately six dozen projects proposed for implementation during a twenty-year time horizon. Each of the projects has a cost that must be borne by either the public or private sector. Projects such as the renovation of the Federal Building into a new City Hall would clearly be borne by the City of Sarasota, while projects such as the development of office buildings, housing, and commercial shops would likely be the responsibility of private developers. The Downtown Master Plan includes planning level cost estimates for capital projects – these costs are identified in the “Implementation and Management” chapter of the Downtown Master Plan. It should be noted that actual construction costs may vary from these estimates due to design features, inflation, or other factors. For instance, the cost of developing an office building depends upon the number and layout of floors, exterior façade, and land value to name a few variables affecting cost.

The Downtown Master Plan classifies capital projects as either applicable to the Community Redevelopment Agency’s (CRA) Capital Improvements Plan or the City of Sarasota’s Capital Improvement Program. This differentiation is necessary as the Master Plan Study Area includes locations that are outside of the CRA boundary. Projects within the CRA boundary may be listed within the CRA Capital Improvements Plan. Projects located outside of the boundary may not be included within the CRA Capital Improvements Plan; however, these projects may listed within the City’s Capital Improvement Program.

The City has an annual process in which Downtown Master Plan projects may be added to the Capital Improvement Program. The City’s Capital Improvement Program is a ten-year schedule of projects. Because the Downtown Master Plan has a twenty-year horizon, it is not necessary to

schedule all of the projects immediately within the Capital Improvement Program. The City has prioritized the projects as part of the Downtown Master Plan adoption process and will subsequently schedule projects for inclusion. Before scheduling Downtown Master Plan projects within the Capital Improvement Program, the City will further evaluate revenues and costs associated with each individual project. Once the City decides to incorporate a project into the Capital Improvement Program, the City will follow its normal process for amending the schedule.

Estimated Revenues: The City has identified several revenue sources that can be used to fund master plan projects. These revenue sources are:

- Tax Increment Financing,
- Environmental Land Management Study (ELMS) Gas Tax,
- Gas Tax,
- Penny Sales Tax,
- Private sources, and
- Florida Department of Transportation funds.

The “Implementation and Management” chapter of the Downtown Master Plan identifies individual capital projects with projected revenue sources for each. As described above, projects are further delineated by geographic location – either inside or outside of the City’s Community Redevelopment Agency (CRA) boundary.

Tax Increment Financing: The majority of the Downtown Master Plan study area is located within the City’s Community Redevelopment Agency area where Tax Increment Financing (TIF) is an available funding source. However, TIF funds may only be spent on projects which are located within the boundary of the Community Redevelopment Agency area.

ELMS Gas Tax: The ELMS Gas Tax provides for a local option 1-cent, 2-cent, 3-cent, 4-cent, 5-cent, or 6-cent fuel tax upon every gallon of motor or diesel fuel sold. Local governments must utilize the moneys received from this tax only for transportation expenditures. The City has identified several master plan projects which are eligible for this revenue source.

Private Sources: A portion of the Downtown Master Plan projects may be constructed entirely by the private sector or even through public-private partnerships. Therefore, private sources may serve as a funding source; however, it is difficult to determine an approximate contribution of private dollars at this time.

Florida Department of Transportation Funds: Through an intergovernmental process coordinated by the Sarasota-Manatee Metropolitan Planning Organization (MPO), the City can request that the Florida Department of Transportation (FDOT) fund projects on roadways located within the City. These projects are listed in FDOT’s Adopted Work Program, an official five-year listing of transportation improvements projects which are financially funded for execution as approved by the Legislature and Office of the Governor. The MPO’s Long-Range Transportation Plan (2025) estimates that Sarasota County’s share of FDOT/Federal revenues

will be approximately \$279.2 million for road improvements. The City will request that a portion of these revenues be used to fund eligible master plan projects.

Estimated Costs: Projects are estimated to cost approximately \$56.019 million over the twenty-year time period of the Downtown Master Plan. The estimated costs of these projects are included in the project listing found within the “Implementation and Management” chapter of the Downtown Master Plan.

Project costs are classified into four categories which are:

- Utility Costs – \$10.300 million;
- Transportation Costs – \$33.519 million;
- Building Costs – \$8.450 million; and
- Land Costs – \$3.750 million.

Illustrations CI-1 through CI-6

City of Sarasota Excerpted from the FY2023-24 Adopted Budget Capital Improvements Program

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN (Fiscal Years 2024-2028)



Identification Number Project Number

ENVIRONMENTAL PRESERVATION & SUSTAINABILITY

1	001758	<p>Seawall Replacement/Upgrades The City has 33 properties with artificial shoreline protection totaling approximately 20,460 linear feet. This program provides for the systematic replacement and/or upgrade of shoreline protection that has been determined to be below a satisfactory rating in its overall condition. Projects include: Bayfront Park - Marina Jacks Seawall Cap Replacement, Owl Drive Seawall Replacement and Bird Key Seawall Upgrades.</p> <p>Bayfront Park - Marina Jacks Seawall Cap Replacement: The City has been awarded a West Coast Inland Navigation District (WCIND) Grant for \$500,000 (50% match) and a Florida Department of Environmental Protection (FDEP) Grant for \$1,213,000 (50% match). The City is required to fund \$1,713,000 (50% match).</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
2	001448	<p>Ken Thompson Shoreline Stabilization Significant erosion on the southeast side of the park has been occurring for three years, with a dramatic loss of shoreline in 2020. An initial "Basis of Design Report" was provided by an Engineering/Design Service Firm. The first choice is to approach the engineering with a focus on plantings to increase resiliency instead of seawalls or other hard forms.</p> <p>The City has been awarded a West Coast Inland Navigation (WCIND) Grant for \$375,000 (50% match). The City is required to fund \$375,000 (50% match).</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
3	L-O-S 001308	<p>Stormwater Utility Projects Funding for capital and extraordinary maintenance projects identified as "Level of Service" issues not addressed by the Interlocal Agreement with Sarasota County and to aid in Low Impact Development (LID) efforts for Stormwater Mitigation citywide and National Pollutant Discharge Elimination System (NPDES). Program is to provide for the acquisition of lands and infrastructure improvements for stormwater management in the Coastal, Hudson Bayou and Whitaker Bayou basins to help mitigate flooding resulting from more rain events and tidal effects. This program provides for the systematic capital improvement of infrastructure and acquisition of lands for resiliency, water quality, flood protection, and end of useful life replacement projects identified in the City's HB-53 20-Year Needs Analysis Report.</p> <p><i>The completion of this project will not increase the City's annual operating costs.</i></p>
4	L-O-S 002265	<p>Restoration Hudson Bayou North Branch Bank erosion is threatening the stability of some private homes, and the kayak launch (behind P.F. Chang's) itself is unusable. Like the recently completed kayak launch project near Publix on 41, this initiative crosses city, county, and state jurisdictions, and requires coordinated focus to get done. The public benefits of this are improved stormwater management to minimize harmful nutrients in our bay and estuaries.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
5	002501	<p>Lido Beach Erosion Control Project An on-going beach nourishment program to provide sand on the entire Gulf-front of Lido Key for the protection of upland property. Note: Federal and State Grants in out-years are pending Federal and State approvals.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
6	002228	<p>Lido Beach Dunes Project Design, construction, and monitoring of a vegetated dune feature to increase the level of storm and erosion protection.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs .</i></p>

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Penny 3	\$ 983	\$ 25	\$ -	\$ -	\$ -	\$ -	\$ 2,138
Grant	-	1,713	-	-	-	-	
Penny 4			100	100	100	100	
Penny 2	809	-	-	-	-	-	
Penny 3	364	-	-	-	-	-	375
Grant	-	375	-	-	-	-	
Penny 3	227	-	-	-	-	-	800
Penny 4	-	-	200	200	200	200	
Penny 4			250	750			1,000
Tourist Dev. Tax	2,453	272	426	3,226	200	200	15,797
State Grant	-	272	426	3,226	200	200	
Federal Grant	-	345	652	5,952	100	100	
Tourist Dev. Tax	3,082	50	-	-	-	-	400
State Grant	-	350	-	-	-	-	

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

ENVIRONMENTAL PRESERVATION & SUSTAINABILITY (Continued)

7	002267	<p>Undergrounding of Power Lines</p> <p>There are aboveground electrical transmission wires on skinny wooden poles throughout Rosemary District. In some cases, the poles are leaning precariously or bent. During a windstorm, these poles present a safety hazard and likelihood of widespread electrical outages. Even without high winds, these poles and wire are eyesores and potential danger for pedestrians and motorists. As new development occurs in the Rosemary District, and Blvd. of the Arts and 10th Street are redesigned as part of the City's Transportation Plan, funding should be made available to move electrical lines underground at the same time.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
8	001825	<p>Neighborhood Lighting Improvement Projects</p> <p>Provide additional pole lighting in neighborhoods based on available infrastructure. Install pedestrian style street lighting in place of traditional Florida Power and Light (FPL) pole lighting in neighborhoods based on crime prevention through environmental design analysis. All improvements in conformance with latest ADA and Florida Greenbook Standards. Identified projects: Lido Beach parking lot, Fillmore parking lot.</p> <p><i>There will be an increase in operating costs and a reduction in energy costs due to the LED lighting and solar lighting. Annual costs cannot be determined until the projects have been constructed and a comparison can be made.</i></p>
9	NEW	<p>Commercial Districts Lighting Improvement Projects</p> <p>Provide additional pole lighting in commercial districts based on available infrastructure. Install in-ground pedestrian lighting at mid-block and roundabout crosswalks in business districts. All improvements in conformance with latest ADA and Florida Greenbook Standards. Identified locations: Main Street, Hillview Drive, and Ringling Boulevard.</p> <p><i>The annual operating costs cannot be determined until the project has been completed.</i></p>
10	L-O-S 002238	<p>Smart City Initiative</p> <p>Connected and Automated Vehicle (CAV) technologies: incorporate and develop data sensor technologies at all 91 priority intersections. Traffic calming data program: obtain third party traffic data collection of speed, user type, and volumes for transportation planning. Sea level rise monitoring: install and connect monitoring device in Sarasota Bay w/remote data collection and coordinate public facing platform for real time data sharing. Fiber and connectivity infrastructure: upgrade current infrastructure from copper to fiber, complete citywide fiber build out for resiliency, and run fiber to non connected intersections.</p> <p><i>Lidar and 3-D Citywide Mapping for Resiliency: The City has been awarded a West Coast Inland Navigation District (WCIND) Grant for \$1,000,000 (50% match). The City is required to fund \$1,000,000 (50% match).</i></p> <p><i>Citywide fiber and connectivity infrastructure: The City has applied for a Strengthening Mobility and Revolutionizing Transportation (SMART) Grant for \$1,738,000 (80% match). The City will be required to fund \$348,000 (20% match).</i></p> <p><i>The completion of this project anticipates an increase of \$250,000 to the City's annual operating costs.</i></p>
Subtotal - ENVIRONMENTAL PRESERVATION & SUSTAINABILITY:		

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)													
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28						
Penny 4	-	-	400	400	400	400	1,600						
Penny 3	71	100	-	-	-	-	500						
Penny 4	-	-	100	100	100	100							
Undetermined	-	-	800	500	500	500	2,300						
Grant	-	1,000	-	-	-	-							
Penny 4	-	-	700	700	700	750							
Potential Grant	-	1,738	-	-	-	-	5,588						
Penny 3	1,392	-	-	-	-	-							
\$	9,381	\$	6,240	\$	4,054	\$	15,154	\$	2,500	\$	2,550	\$	30,498

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN *(Fiscal Years 2024-2028)*



Identification Number Project Number

RESIDENTS & NEIGHBORHOODS

11	L-O-S 000451	<p>Bridge Replacement and Rehabilitation Program</p> <p>This program provides for the systematic renovation and/or replacement of the City's bridges and structural components based on ongoing engineering evaluations of the structural integrity. Identified project: Bird Key Drive over Pompano Pass Canal.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
12	L-O-S 000389	<p>Street Reconstruction Program - Milling and Resurfacing</p> <p>The City has approximately 250 miles of paved roadways as well as commercial, recreational and park area parking lots. This Citywide program provides for the continued re-investment into maintaining the City's roadways at an overall level of service pavement condition index of satisfactory or better. Program provides for the milling, paving, replacement of curb and gutters, re-striping and minor drainage improvements.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
13	L-O-S 001809	<p>Signalized Intersection Improvements - ADA Ramps and Pedestrian Signals</p> <p>To install ADA accessible ramps and pedestrian signals at various locations within the City related to the City's resurfacing program and ADA self evaluation and transition plan as needed. Miscellaneous improvements per the City's ADA Improvements Plan, including new sidewalk ramps, pedestrian signalization, sidewalks, striping, parking spaces, and repairs as identified in the plan. Identified projects: Osprey & Hillview, Tuttle & Ringling, Tuttle & Browning, Tuttle & Bahia Vista, Tuttle & Hyde Park, Tuttle & Webber.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
14	L-O-S 001633	<p>Curb and Gutter Construction Program</p> <p>Design and construction of new curb and gutter on a priority or neighborhood request basis utilizing a ranking criteria based on drainage needs, compatibility with the surrounding area and neighborhood support.</p> <p><i>The completion of these projects will not increase the City's annual operating costs.</i></p>
15	L-O-S 000615	<p>Sidewalk Construction Program</p> <p>Design and construction of new segments, replacement and/or widening of existing sidewalks and removal of ADA barriers. Priorities are based upon age of infrastructure and access routes to City services, City parks, schools and other neighborhood special needs.</p> <p><i>The completion of these projects will not increase the City's annual operating costs.</i></p>
16	001451	<p>Upgrade of School Zone Indicators City Wide</p> <p>Upgrade the flashing lights that indicate school zones citywide to current standards and allow for remote monitoring. Upgrade crossings, sidewalks, traffic control devices, and pavement markings in school zones citywide in accordance with latest ADA and Florida Greenbook Standards.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
17	L-O-S 002163	<p>Advanced Traffic Management System (ATMS) Project</p> <p>Construction and timing implementation with replacement of traffic controllers, cabinet and other components and installing fiber to upgrade our signal system so it can operate as part of the bi-county regional ATMS system meeting the Florida Department of Transportation (FDOT) Traffic Engineering Manual Standards.</p> <p><i>The completion of this project will not increase the City's annual operating costs.</i></p>

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
\$0.05 LOFT	\$ 1,160	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ 730
Penny 4	-	-	-	-	150	180	
Penny 3	996	-	-	-	-	-	
Penny 3	-	1,250	-	-	-	-	6,816
Penny 4	-	-	1,160	1,200	1,200	1,200	
\$0.05 LOFT	609	356	450	-	-	-	
\$0.05 LOFT	566	400	400	-	-	-	1,050
Penny 3	142	-	-	-	-	-	
Undetermined	-	-	250	-	-	-	
\$0.05 LOFT	-	50	50	50	50	50	250
Penny 3	1,674	621	-	-	-	-	4,085
Undetermined	-	-	754	800	800	-	
Penny 4	-	-	200	180	180	200	
Gas Tax	194	250	100	-	-	-	
Penny 3	15	175	-	-	-	-	5,175
Undetermined	-	-	2,000	1,000	1,000	1,000	
Multi Modal Impact Fees	528	500	100	100	-	-	2,400
Undetermined	-	-	800	300	300	300	

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

RESIDENTS & NEIGHBORHOODS (Continued)		
18	000456	<p>City Wide Traffic Calming Infrastructure</p> <p>Traffic calming components related to transportation mobility projects. This program provides for the installation of physical measures, barriers or other efforts aimed at the reduction of vehicular cut-through volumes and vehicular speeds based on road design standard to promote a safer experience for adjacent non-vehicular activities.</p> <p><i>Anticipated impact on the City's annual operating costs is unknown until specific projects are designed.</i></p>
19	L-O-S 001808	<p>Traffic Signal Rebuilds</p> <p>This program is to upgrade the traffic signals to meet current standards for pedestrian and ADA compliance and increase resiliency of the City's transportation assets by mitigating impacts from storms and climate change by replacing the traffic signals mounted on span wires with signal mast arms along the corridors of Ringling Blvd., Dr. Martin Luther King Blvd., Osprey Ave., and Bahia Vista St.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
20	L-O-S NEW	<p>Water Transit</p> <p>This project will create the infrastructure to accommodate a certain type of water vessel, creating connectivity throughout the City of Sarasota waterfronts and adjacent municipalities. This project includes identification of locations, project development and environmental assessment, and design for docking areas. <i>This project would provide information, data, and concepts that can support a grant application for the Water Transit Docks. A match is needed for the grant.</i></p> <p><i>The operating costs of the completion of this project are unknown at this time.</i></p>
21	000029	<p>Neighborhood Improvements</p> <p>Continue to fund small scale infrastructure improvements to neighborhoods.</p> <p><i>Annual operating cost increases such as landscaping and utilities will be defined based upon final design of the project.</i></p>
22	001952	<p>Green Canopy and Street Tree Planting Program</p> <p>To provide trees on neighborhood streets by enlisting the help of the residents to assist in maintaining the trees. The second component of this program provides for the installation and/or replacement of canopy trees or palms along arterials, major streets and neighborhoods in order to manage/preserve/expand the City's Urban Forest.</p> <p><i>The completion of this project will increase the City's annual operating costs \$5,000 per year.</i></p>
23	001453	<p>Shade Avenue Complete Street</p> <p>Shade Ave. is included as one of the major north-south bikeways in the City's Multimodal Connectivity Plan. This project enhances the plans for that bikeway to bike lanes or multi use path and complete sidewalk connections from Hibiscus Street to 15th Street where there are several different schools and other points of interest: Alta Vista Elementary, Sarasota High School, several day care centers, Arlington Park Aquatic Complex, Sarasota Y, and Temple Beth Shalom. Project includes multimodal facilities, curbs and stormwater, sidewalks, lighting and landscaping. <i>This project has been identified as a high priority in the City's Transportation Master Plan, Sarasota in Motion.</i></p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
24	L-O-S 001826	<p>2nd St. & Orange Ave. Intersection</p> <p>Planning, engineering and construction of safety improvements for the intersection.</p> <p><i>Annual operating cost increases will be defined based upon final design of the project.</i></p>

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Penny 3	941	1,000	-	-	-	-	4,400
Penny 4	-	-	100	100	100	100	
Undetermined	-	-	1,000	1,000	1,000	-	
\$0.05 LOFT	12	-	-	-	-	-	3,987
Undetermined	-	-	1,500	1,500	-	-	
Potential Grant	-	-	587	-	-	-	
Multi Modal Impact Fees	101	-	-	-	-	-	
Penny 4	-	-	200	-	200	-	
Penny 3	447	-	-	-	-	-	
Undetermined	-	-	500	500	1,000	-	2,000
Penny 3	88	50	-	-	-	-	50
Penny 3	714	280	-	-	-	-	480
Penny 4	-	-	100	-	100	-	
Penny 3	198	-	-	-	-	-	2,029
Undetermined	-	-	500	-	175	-	
Potential Grant	-	-	-	-	700	-	
Penny 4	-	-	225	132	132	165	
Multi Modal Impact Fees	275	400	-	-	-	-	400

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

RESIDENTS & NEIGHBORHOODS (Continued)

25	L-O-S 001461	<p>Newtown Sidewalk/Lighting/Landscaping Projects</p> <p>Sidewalk, lighting, and landscaping improvements located within the Newtown CRA.</p> <p><i>Until specific projects are defined, the anticipated impact on the City's annual operating cost is not known.</i></p>
26	000000	<p>Affordable Housing Construction and Rehabilitation Program Trust Fund</p> <p>Contribution to revitalization efforts and other affordable/workforce housing initiatives that implement construction of homes on designated City owned lots, all based upon terms and conditions set forth in the Interlocal Agreement with Sarasota County for Affordable Housing. (Res. 19R-2802).</p> <p><i>Until the Program is implemented annual administrative costs are unknown.</i></p>
27	000000	<p>Affordable Housing Trust Fund</p> <p>To preserve and expand the existing supply of affordable housing in the City of Sarasota, to help ensure that adequate sites for affordable housing remain available with the City of Sarasota, and to assist in the elimination of substandard housing conditions in the City of Sarasota. (Ord. 04-4534)</p> <p><i>Program administration costs are unknown at this time.</i></p>
28	005046	<p>Affordable Housing</p> <p>Funding to redevelop the Sarasota Housing Authority properties with new housing.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
Subtotal - RESIDENTS & NEIGHBORHOODS:		

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
CRA	948	-	-	-	-	-	-
Affordable Housing Initiativ	1,136	-	-	-	-	-	-
Affordable Housing Trust	2,796	-	-	-	-	-	-
Tree Replacement Fund	30	-	-	-	-	-	-
Penny 4	-	-	200	200	200	200	800
\$ 13,570		\$ 5,532	\$ 11,376	\$ 7,062	\$ 7,287	\$ 3,395	\$ 34,652

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

GROWTH & DEVELOPMENT

29	L-O-S 001390	<p>US 41 and Gulfstream Roundabout</p> <p>Design, permitting, and construction of public art (community aesthetic feature) in center of the roundabout at US 41 and Gulfstream Avenue. The public art feature will include associated foundation, decorative retaining wall, lighting, landscaping, and irrigation. The artwork in the roundabout will serve as a component of speed management as it slows traffic and promotes placemaking efforts. The proposed public artwork at this roundabout is included in the City's Art in the Roundabouts program.</p> <p><i>The completion of this project is anticipating a \$50,000 increase to the City's annual operating costs for landscaping.</i></p>
30	001354	<p>US 41 and Fruitville Road Roundabout Community Aesthetic Feature</p> <p>Design, permitting, and construction of public art (community aesthetic feature) in center of the roundabout at US 41 and Fruitville Road. The public art feature will include associated foundation, decorative retaining wall, lighting, landscaping, and irrigation. The artwork in the roundabout will serve as a component of speed management as it slows traffic and promotes placemaking efforts. The proposed public artwork at this roundabout is included in the City's Art in the Roundabouts program.</p> <p><i>The completion of this project is anticipating a \$50,000 increase to the City's annual operating costs for landscaping.</i></p>
31	L-O-S 001706	<p>US 41 & Myrtle and US 41 & Dr. Martin Luther King Jr Way Roundabouts</p> <p>Design of a roundabout. (The funding to complete the construction phase is undetermined at this time. Potential funding sources may be FDOT and Congestion Management System funds.) Funds are for engineering and design with construction in 2030. <i>This is on a FDOT roadway and in the MPO 2045 Long Range Transportation Plan.</i></p> <p><i>Until specific projects are defined, the anticipated impact on the City's annual operating cost is not known.</i></p>
32	L-O-S 001827	<p>Sarasota in Motion Transit Circulation Improvements</p> <p>Planning, design and construction of transit or High Occupancy Vehicle (HOV) improvements between Bird Key and US 41 and Gulf Stream Avenue.</p> <p><i>Anticipated impact on the City's annual operating costs is unknown until specific projects are designed.</i></p>
33	002201	<p>10th Street and Boulevard of the Arts Complete Streets</p> <p>This project is a prioritized project from Sarasota in Motion. The project (between US 41 and Orange Avenue) includes restriping 10th Street, reducing to two lanes with left turn lanes at intersections and adding buffered bicycle lanes (6 foot lanes with 2 foot buffer). The project also includes striping and signal modifications, and a median. Boulevard of the Arts: This portion of the project widens sidewalk at key intersections on both sides of the street, curb extensions, modify stormwater, add shade trees and enhanced landscaping, curb management, and underground FPL lines where needed. (Funding will be phased; phase 1 will be for the initial conceptual design followed by phases for final design and construction in the outer years of the program if grant funding is not received.)</p> <p>*City will reapply for a Rebuilding American Infrastructure with Sustainability and Equity (RAISE) Grant with US Department of Transportation for \$12,000,000 (80% award). The City would be required to fund \$3,000,000 (20% match) and upfront PD&E costs of \$200,000.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
34	002277	<p>12th Street Complete Street</p> <p>From Orange to Tuttle: Create an additional east/west connection. Create a complete street which may include wider sidewalks, protected bicycle lanes, trees, enhanced landscaping, underground utilities, and lighting. * <i>This project is listed in the Sarasota in Motion, the MPO 2045 Long Range Transportation Plan, and the MPO Project Priorities.</i></p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Penny 3	750	-	-	-	-	-	-
Multi Modal Impact Fees	223	-	-	-	-	-	-
Multi Modal Impact Fees	26	-	-	-	-	-	-
Road Impact Fees	417	-	-	-	-	-	-
Penny 3	-	-	1,500	-	-	-	1,500
Multimodal Impact Fees	349	-	-	-	-	-	-
Penny 3	-	750	-	-	-	-	750
CRA	50	-	-	-	-	-	-
Economic Development	75	-	-	-	-	-	-
Potential Grant	-	-	-	12,000	-	-	-
Penny 4	-	-	169	100	99	124	-
Penny 3	2,456	-	615	-	-	-	-
Penny 4	-	-	198	116	117	146	577

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

GROWTH & DEVELOPMENT (Continued)		
35	002286	<p>17th Street Complete Street</p> <p>Keeps the existing right-of-way (75' from Orange to Gillespie, 65' from Gillespie to US 301), converting Orange to Gillespie to a 3 lane, reducing the multi use purposes to 12' with landscaping, adding bicycle lanes, ADA elements, lighting, furniture with intersection modifications at US 301.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
36	L-O-S 000338	<p>Bicycle Route Improvements</p> <p>For minor improvements to the bicycle route system which may include smaller missing segments and striping, and to include 2nd & 4th Street bikeways, including intersection improvements at 2nd Street and Orange Avenue, installation of sharrow pavement markings and signs at Indian Beach Drive and Bay Shore Road from US 41 to 47th Street, and Siesta Drive bike lanes (mill and resurface Siesta Drive from Camino Real to Siesta Key Bridge and restripe for bike lanes, road widening, curbs, and gutters to accommodate bike lanes, and landscaping on bridge approach).</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
37	L-O-S 002279	<p>Expansion of City Multi Modal Trail Network</p> <p>Program to provide Trail to Bay Connections, Neighborhood Trail Connections, North Sarasota to Bay Connections and Legacy Trail to Bobby Jones Connection all with a focus on creating safe connections with widened sidewalks, green/protected bike lanes, shared lane markings, overpasses and wayfinding signage.</p>
38	L-O-S 002574	<p>Legacy Trail Network</p> <p>This project provides for making connections to the Legacy Trail head at Ringling Blvd. and the Alderman Multi Use Recreational Trail to expand the multi modal access to connect with destinations in North Sarasota, The Bay Project, Bobby Jones and Lido Beach. These urban trails will be 12 foot wide where sufficient right-of-way exist and will include striping, signage, markings and/or buffers.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
39	L-O-S 002280	<p>Legacy Trail - Alderman MURT +C91</p> <p>Conduct required National Environmental Policy Act (NEPA) documentation for grant. Construct 800 foot multi use path that extends Legacy Trail through S. Payne Park to connect to East Avenue and Alderman Street. <i>*Note: This is a priority project from Sarasota in Motion.</i></p> <p><i>*The City has been awarded a State Recreational Trails Program Grant with Florida Department of Environmental Protections for \$400,000 (60% award). The City would be required to fund \$375,000 (40% match).</i></p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
40	L-O-S 002281	<p>Alderman MURT and US 301</p> <p>Build a multi use path on north side of Alderman Street from S. Payne Parkway to US 301, build HAWK signal at US 301, and build lighting and landscape improvements along route.</p> <p><i>Anticipated impact on the City's annual operating cost is unknown until specific projects are designed.</i></p>
41	L-O-S 001776	<p>Ringling Boulevard & Pine Roundabout Project</p> <p>Construction of a roundabout. Project will include the removal of existing span wire and provide pedestrian and streetscape improvements from this roundabout to the roundabout at Ringling and Orange Avenue. <i>*Note: FDOT has these funds listed in the FY23-27 Tentative Work Program.</i></p> <p><i>Anticipated impact on the City's annual operating cost is unknown until specific projects are designed.</i></p>

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Penny 4	-	-	128	75	75	94	372
Gas Tax	56	-	-	-	-	-	501
\$0.05 LOFT	49	70	-	-	-	-	
Multi Modal Impact Fees	-	52	-	379	-	-	
Penny 3	228	-	-	-	-	-	
Penny 4	-	-	100	100	100	100	400
Multi Modal Impact Fees	158	161	200	-	-	-	6,319
CRA	421	-	-	-	-	-	
Economic Development	737	-	-	-	-	-	
Penny 3	-	1,485	590	-	-	-	
Penny 4	-	-	600	600	600	600	
Undetermined	-	-	1,483	-	-	-	
Multi Modal Impact Fees	-	375	-	-	-	-	775
State Grant	-	400	-	-	-	-	
Undetermined	-	-	-	409	-	-	465
Multi Modal Impact Fees	-	-	56	-	-	-	
FDOT	-	1,977	-	-	-	-	1,977
Penny 3	111	-	-	-	-	-	

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

GROWTH & DEVELOPMENT (Continued)		
42	L-O-S NEW	<p>Cocoanut Avenue and 2nd Street Roundabout</p> <p>Design and construction of a 5-leg modern roundabout or "mini" roundabout.</p> <p>This project has been identified as a high priority in the City's Transportation Master Plan, Sarasota in Motion. The City anticipates on applying for a Safe Streets and Roads for All Grant. A City match is needed to submit for the grant.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
43	L-O-S NEW 003031	<p>Fruitville Road Improvements</p> <p>Concept plan, design, and construction for Fruitville Road between US 41 and US 301. Improvements may include streetscape, utility relocation, signal pole replacement, traffic control features, and other roadway improvements to improve pedestrian crossings.</p> <p>Downtown 2020 Master Plan. City to use funds for grant match for civil and landscape construction.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
44	L-O-S 001659	<p>General MURT</p> <p>Design and construct various Multi-Use-Recreational-Trails (MURTs) to be identified in the upcoming years when additional funding becomes available. These funds are to be used for citywide MURT improvements and/or enhancements.</p> <p><i>These projects will increase the annual operating costs by \$15,000 per year for lighting, landscaping, landscape and hardscape maintenance/repairs.</i></p>
45	L-O-S 001447	<p>School Ave MURT</p> <p>Install pipe drainage canal along corridor, 10' wide multi use path from Webber Street to Datura Street, build bridge over Blossom Creek Canal, traffic signal and crossing at Webber Street, MURT lighting and landscaping.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
46	002520	<p>Main Street Complete Street Improvements</p> <p>Complete street enhancements to Main Street between Links Avenue and US 301 and Pineapple to Orange. Improvements include; widening sidewalks by replacing angled parking with parallel parking, landscape improvements, sidewalk pavers and lighting improvements.</p>
47	002284	<p>Serena Street Pedestrian Connections</p> <p>Build pedestrian bridge over Sarasota County drainage canal, build sidewalk on north side of Serena Street and on west side of Bailey Road from Fruitville Road to Serena Street, construct hammerhead turnaround, and other roadway adjustments at the end of Serena Street.</p> <p><i>Anticipated impact on the City's annual operating costs is unknown until specific projects are designed.</i></p>
48	000541	<p>St. Armands Circle Complete Street</p> <p>Complete street improvements to St. Armands Circle right of way including design and construction of sidewalk pavers, hardscape, lighting, enhanced pedestrian crossings, and landscaping. Other construction improvements to St. Armands Key within public right of way including MURT to Pansy Bayou Bridge, variable message boards, fiber connectivity, electrical and lighting infrastructure.</p>
49	NEW	<p>Alley Beautification</p> <p>Pilot project to enhance downtown alleys and making the alleys more appealing and walkable while maintaining their function.</p> <p><i>The operating costs will be determined upon completion of this project.</i></p>
Subtotal - GROWTH & DEVELOPMENT:		

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Undetermined	-	-	700	450	-	-	2,500
Potential Grant	-	-	-	1,350	-	-	
Undetermined	-	-	-	-	-	5,200	5,400
Penny 3	-	200	-	-	-	-	
Penny 3	479	-	-	-	-	-	-
\$0.05 LOFT	48	-	-	-	-	-	
Multimodal Impact Fees	500	1,000	1,000	-	-	-	2,000
CRA	772	-	-	-	-	-	-
DID	400	-	-	-	-	-	
Economic Development	600	-	-	-	-	-	
ARPA/Capital Fund 301	1,000	-	-	-	-	-	
Multimodal Impact Fees	297	-	-	-	-	-	
ARPA/Capital Fund 301	346	-	-	-	-	-	-
Penny 3	4	-	-	-	-	-	
BID	479	-	-	-	-	-	1,225
Penny 4	-	-	-	377	377	471	
Penny 3	694	-	-	-	-	-	
Undetermined	-	-	1,250	1,250	-	-	2,600
Penny 3	-	100	-	-	-	-	
\$ 11,725 \$ 6,570 \$ 8,589 \$ 17,206 \$ 1,368 \$ 6,735 \$ 40,468							

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

OPERATIONS & ADMINISTRATION

50	001436	<p>Fiber Build Out for City Fiber Ring 2.0</p> <p>Continue the City's fiber build out, especially completing a direct run to the County's Data Center for our primary internet connection. Continue to replace any MM OM1 to OM4 and strengthen our conduits, vaults and continue moving all to single mode to ensure 10 and 40 GB functionality.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
51	002183	<p>TELCO & IT Cabling</p> <p>Build or renovate all existing Telco closets (TC) for IT Equipment throughout the City. Currently half of our locations have exposed data cables, no patch panels and our equipment is within user view and with no physical security. Build out new closets with dedicated cooling, emergency circuits, UPS and lockable via fob access. Label all City data lines at patch panel and wall jack. Add cable management to all TC's and re-patch as needed.</p> <p><i>The completion of this project is anticipated to increase the City's annual operating costs by \$3,500 per year for warranty expense.</i></p>
52	001437	<p>Move to Government Cloud</p> <p>As the push for Cloud services increases, this will create a staging area to move On-Prem servers from City Hall Data center to the Microsoft government cloud called Azure. This will include about thirty servers, which equates to 240 cores, 4 TB of RAM and 100 TB of storage and support for one year.</p> <p><i>There will be an increase in operating costs totaling \$180,000 from FY 2023/24 through FY 2025/26 (\$60,000 each FY).</i></p>
53	001439	<p>Disk Target Replacement</p> <p>Replace the now seven year old Data Domain disk targets for all City backups. This platform receives all backup, de-duplicate and then writes to disk and tape to save bandwidth. The replacement will be another physical device or a Virtual Data Domain or equivalent hybrid system with a cloud component.</p> <p><i>There will be an increase in maintenance costs totaling \$90,000 from FY 2024/25 through FY 2025/26 (\$45,000 each FY).</i></p>
54	002266	<p>Replace Firewall Cluster</p> <p>The firewall cluster that protects the City's cybersecurity perimeter is coming up on five years and has been identified as going to be end of life. The two physical firewalls need to be replaced so they can continue to receive the priority support and updates from the vendor.</p>
55	001791	<p>City-wide On Premise Phone System</p> <p>Migrate off the City's "cloud" VOIP phone solution and via DMS bring the phone system back on premise. Using Avaya as the replacement system, replace phone equipment, VOIP PDB and replace all handsets. Build redundant SIP trunk for all calls at city hall and leverage the new Verizon 300MB up-link for voice.</p> <p><i>The completion of this project is anticipated to increase the City's annual operating costs by \$15,000 per year for after-hours support and maintenance for the phones.</i></p>

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Undetermined	-	-	150	150	-	-	450
Penny 3	-	150	-	-	-	-	
Penny 3	132	-	-	-	-	-	-
Penny 3	-	300	-	-	-	-	300
Penny 3	-	300	-	-	-	-	300
Penny 3	-	100	-	-	-	-	100
Penny 3	17	-	-	-	-	-	-

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

OPERATIONS & ADMINISTRATION (Continued)

56	002526	<p>Fiber & Copper Cabling for City Facilities</p> <p>Continue moving City facilities to modern cabling standards using OM4 fiber or copper CAT6. This project would run all new MM OM4 fiber to locations that do not have it or CAT6, ensuring 10GB and with an avenue to 40GB in the future.</p> <p><i>The completion of this project is anticipated to increase the City's annual operating costs between \$5,000 to \$9,000 per year for after hours outside City support.</i></p>
57	002529	<p>Update the City's Core Network</p> <p>Replace the City's existing Cisco Nexus infrastructure with Cisco Catalyst 6800-X to optimize for existing converged infrastructure.</p> <p><i>The completion of this project is anticipated to increase the City's annual operating costs of approximately \$100,000 for maintenance and support.</i></p>
58	001431	<p>Mobile Device Management (MDM) Solution</p> <p>Mobile Device Management (MDM) is needed to securely provision and manage mobile devices at the City. Currently all mobile devices are handled manually. Using an MDM will allow for devices to be setup and provisioned once and then can be pushed out remotely over the air for provisioning. Via the MDM, one can control what gets installed, make sure the devices have active malware scans, can be tracked if lost, can be unlocked if an employee leaves and are not changed or used in a non-business manner.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>
59	000507	<p>Sarasota Police Department Vehicle Replacement</p> <p>Replacement of Police Department vehicles. This replacement is essential to maintaining the health and safety of citizens and officers as well as allowing officers to have more time and visibility on patrol, directly benefiting the citizens of the City of Sarasota. SPD is currently paying over \$45,000 per vehicle with an additional cost of approximately \$12,000 needed for equipment to outfit Police Pursuit Vehicles for a total of approximately \$57,000 per vehicle.</p>
60	002511	<p>Solid Waste Cat Waste Handler Loader Replacement</p> <p>Replacement of 2019 Cat Waste Handler Loader.</p>
61	002511	<p>Solid Waste Grapple Truck Replacement</p> <p>Replacement of 2 - 2019 Grapple Trucks (A035923 & A036167).</p>
62	002511	<p>Solid Waste Mack Replacement</p> <p>Replacement of two trash pick-up vehicles (lease option). Capital Asset Numbers A031861 (2013 Mack), A034662 (2017 Mack), A034789 (2017 Mack), A035432 (2018 Mack), A035472 (2018 Mack), A035776 (2018 Mack).</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
63	002511	<p>Solid Waste Mack</p> <p>Replacement of 2015 and 2013 Mack that has reached the end of useful life (lease option). Capital Asset Number A033226 and A031838.</p>
64	002511	<p>Solid Waste Mack Automated Side Loader</p> <p>Replacement of 2016 Mack Automated Side Loader that has reached the end of its useful life (lease option). Capital Asset Number A034060.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>

Illustration CI-1, Capital Improvements Program

Funding Source	FISCAL YEAR (Funding in Thousands)						Total Fiscal Years 2024-28
	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	
Penny 3	34	-	-	-	-	-	-
Penny 3	72	300	-	-	-	-	300
Penny 3	15	-	-	-	-	-	-
Penny 3	56	2,000	-	-	-	-	10,000
Penny 4	-		2,000	2,000	2,000	2,000	
Solid Waste	817	280	-	-	-	-	280
Solid Waste	-	-	-	-	350	-	350
Solid Waste	-	275	-	-	1,620	-	1,895
Solid Waste	-	-	640	-	-	-	640
Solid Waste	-	-	365	-	-	-	365

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

OPERATIONS & ADMINISTRATION (Continued)

65	002511	<p>Solid Waste Mack Automated Side Loader</p> <p>Replacement of 2015 Mack Automated Side Loader that has reached the end of its useful life (lease option). Capital Asset Number A033225.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
66	002511	<p>Solid Waste EVO Replacement</p> <p>Replacement of 2007 EVO that has reached the end of its useful life. Capital Asset Number A027658.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
67	002511	<p>Solid Waste Mack Automated Side Loader Replacement</p> <p>Replacement of a 2016 Mack automated side loader that has reached the end of its useful life (lease option). Capital Asset Number A034061.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>

Subtotal - Operations & Administration

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Solid Waste	-	-	365	-	-	-	365
Solid Waste	-	-	-	-	-	-	-
Solid Waste	-	-	365	-	-	-	365
<div style="display: flex; justify-content: space-between;"> \$ 1,143 \$ 3,705 \$ 3,885 \$ 2,150 \$ 3,970 \$ 2,000 \$ 15,710 </div>							

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

CITY OWNED FACILITIES

68	001803	<p>City Hall/Annex Building</p> <p>Miscellaneous renovations/repairs (electrical upgrades, City Hall lobby renovations & City Hall exterior fountain renovations) are ongoing and not complete.</p> <p>Replacement of City Hall and Annex Building carpeting. Replacement includes the City Commission Chambers, Purchasing Division offices, Conference Room 206, and Finance Department offices within City Hall and all three floors in the Annex Building.</p> <p>Renovation of 12 restrooms: 6 in City Hall and 6 in the Annex Building, including the latest ADA compliance upgrades.</p> <p>Build out and renovation of Annex Building for City Department relocations.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
69	002268	<p>Annex Building Roof Replacement Adding a Walkout</p> <p>New roof for the entire Annex Building including a walk out to provide safe and easy access to our cooling towers that feed the City Hall and Annex Building chiller system.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
70	NEW	<p>City Hall and Annex Building HVAC Chiller, Piping and Pumps Replacement</p> <p>Complete chiller system replacement including all new piping and pumps. The current system is approaching the end of its life.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
71	002263	<p>City Hall Generator Overhaul</p> <p>Replacement of the generator enclosure, fuel tank and transfer switch. This overhaul will add an estimated additional 20 years of life to the generator.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
72	002576	<p>Federal Building Mechanical Work Upgrade (VAV Boxes and HVAC Controls)</p> <p>This project includes the installation of new HVAC controls along with the replacement of 24 VAV boxes while adding an additional 3 VAV boxes and all needed ductwork modifications.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
73	002288	<p>Facility Renovations, Replacement and Upgrades</p> <p>Program to provide the systematic renovation and replacement of key operating systems, equipment and components of City operated facilities. Specific projects include: Building access security system upgrades; ADA improvements; elevator/elevator component upgrades/replacement; electrical transformers/panels replacement; HVAC replacements; relamping domestic water/sewer system upgrades; window upgrades/replacement; roofing system upgrades/replacement; parking lot resurfacing.</p> <p><i>The anticipated operating costs are unknown until the completion of this project.</i></p>
74		<p>Americans with Disability Act Barrier Removal</p> <p>The City is currently updating its Self Evaluation and Transition Plan related to the Americans with Disability Act. This program is to provide the systematic renovation and replacement of infrastructure in City buildings, right-of-ways and parks that create barriers to City services as identified in the City's Self Evaluation and Transition Plan revisions.</p> <p><i>The anticipated operating costs are unknown until the completion of this project.</i></p>

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Loan Proceeds	749	-	-	-	-	-	\$ 1,860
Penny 3	484	1,860	-	-	-	-	
Undetermined	-	-	-	-	580	-	580
Undetermined	-	-	-	-	-	1,000	1,000
Penny 3	-	280	-	-	-	-	280
Penny 3	573	-	-	-	-	-	-
Penny 4	-	-	300	300	300	300	1,200
Penny 4	-	-	300	-	300	300	900

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

CITY OWNED FACILITIES (Continued)

75	001450	<p>Palm Avenue Parking Garage Restoration and Repair</p> <p>The Palm Ave. garage was built in 2010 and is the City's largest and premier mixed used parking facility. The facility is home to restaurants, coffee shops and serves adjacent hotel operations. The facility is now experiencing affects of age that result in wall and surface cracking, surface drainage problems, barrier cable calibrations, waterproofing, structural, and other aesthetic features being degraded. Structural joints require resealing, cables require recalibration, ponding causes concrete degradation, fascia cracking requires sealant and painting, structural integrity of the fascia sails require evaluation, and more.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
76	NEW	<p>Van Wezel - Roof Membrane (Coating) Replacement</p> <p>Silicone coating of the slope and remaining flat roof areas with 10-year warranty. This project will substitute \$1,400,000 roof replacement and creates a protective barrier that will serve to mitigate most types of damage with a much more cost effective approach.</p>
77	NEW	<p>Van Wezel - Building Carpet Replacement</p> <p>Replace dated carpet throughout hall that is showing visible wear and tear and is becoming increasingly difficult to find matching replacement pieces for patches/areas that are beyond regular cleaning measures.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>
78	NEW	<p>Van Wezel - Elevator 3 Controls Upgrade</p> <p>This completes the upgrade on Elevator 3 from FY 23 by installing a new control module. All five (5) elevators are over 23 years old and in FY 23, they received new motors, pumps, and door packaging. Due to funding, only elevators 1, 2, and 4 received controls.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>
79	NEW	<p>Van Wezel - Elevator 5 Controls Upgrade</p> <p>This completes the upgrade on Elevator 5 from FY 23 by installing a new control module. All five (5) elevators are over 23 years old and in FY 23, they received new motors, pumps, and door packaging. Due to funding, only elevators 1, 2, and 4 received controls.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>
80	NEW	<p>Van Wezel - Line Array System</p> <p>The current Van Wezel line array system (sound system) was installed in 2005 and has since been discontinued by the manufacturer. It is showing signs of age and it is no longer on the top of the list of "preferred" systems in the riders we receive from the various performers hosted at Van Wezel. The need for an upgrade is varied - upgrading the system significantly improves sound quality, allow us to remain current and competitive in offering talent that performs at the Van Wezel, and reduces cost of repairs and the risk of failure due to age.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>
81	NEW	<p>Van Wezel - ETC "ECM" Dimmer Module Upgrade</p> <p>The Van Wezel has nine dimmer racks that supply electricity to the stage lighting. These racks are at end of life at 20+ years. Each rack is run by a brain called a Control Electronic Module. The CEMs we own are well past their life expectancy and the company that provides support, ETC, is no longer making parts for repairs. By upgrading the CEMs, we add redundancy, reliability, functionality, and versatility to our system. The power upgrades will come with a 2-year warranty and will include cleaning and refurbishing all equipment related to the dimmer racks.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Penny 3	103	454	221	-	-	-	675
Van Wezel Capital Fund	-	240	-	-	-	-	240
Van Wezel Capital Fund	-	-	-	800	-	-	800
Van Wezel Capital Fund	-	-	-	-	110	-	110
Van Wezel Capital Fund	-	-	-	-	110	-	110
Van Wezel Capital Fund	-	-	800	-	-	-	800
Van Wezel Capital Fund	-	-	-	90	-	-	90

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

CITY OWNED FACILITIES (Continued)

82	NEW	<p>Van Wezel - MA Lighting Grand MA3 Light Control Console</p> <p>The Grand MA3 will work as an immediate replacement for the current Grand MA2 console that is ten years old and is showing signs of age and recently had it freeze. If the console suddenly fails, we do not have an expedient way of lighting a visiting show that relies on our equipment. The Grand MA3 is compatible with the Grand M2 which will also enable us to have a system in place for an immediate fix for unseen situations.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>
83	NEW	<p>Van Wezel - Security System Updates</p> <p>Continue upgrade for existing and dated video security system, adding replacement cameras for cams that are past life cycle and to provide clearer points of view (POVs) as well as additional cams for missing/needed POVs. Also will include system software and hardware storage with ability to house achival footage to provide the ability to review incidents and issues.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>
84	NEW	<p>Van Wezel - Chiller 1 Replacement</p> <p>Replace existing chiller 1, which is at the end of life. Chiller 1 has increasing outages and also because of its age, it is extremely difficult to find parts for when issue occur. There's an established redundancy with a 2-chiller system and in order to balance the load on each system, we need to be able to rely on the second unit completely. There is also a cost savings with the efficiency of operation with a new chiller as well as ease of interfacing with a newer machine that allows quicker diagnostics and remote access.</p>
85	002290	<p>Van Wezel - Cooling Tower/Tower Differentials</p> <p>Replace the tower motors and gear reducers on two cooling towers. This includes labor, crane rental and required alignment parts.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>
86	002509	<p>Health Center - New Roof Replacement</p> <p>New roof for the entire building. The building currently houses the City Health Clinic, Payne Park Tennis Center, and Parks and Recreation Offices.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>
87	001457	<p>Federal Building - Roof Coating Entire Roof</p> <p>ER Systems 300 urethane coating system of entire roof. The coating system will add 10 years of life to existing roof at a reduced cost and without changing out the roof system.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operational costs.</i></p>

Subtotal - CITY OWNED FACILITIES:

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Van Wezel Capital Fund	-	62	-	-	-	-	62
Van Wezel Capital Fund	-	50	-	-	-	-	50
Van Wezel Capital Fund	-	650	-	-	-	-	650
Van Wezel Capital Fund	2	-	-	-	-	-	-
Penny 3	-	260	-	-	-	-	260
Undetermined	-	-	132	-	-	-	132
	\$ 1,911	\$ 3,856	\$ 1,753	\$ 1,190	\$ 1,400	\$ 1,600	\$ 9,799

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

PARKS & RECREATION

88	000214	<p>Landscape and Streetscape Improvements</p> <p>This is a program that rejuvenates or enhances existing landscape and/or streetscapes at gateway locations throughout the City. Such items mainly include new trees, palms, shrubs, perennials, turf, and irrigation. The plant material is selected from Florida Friendly Landscape principles with a priority to Florida natives while using the right plant/right place philosophy. Additional items like accent brick work, enhanced lighting and/or other landscape amenities like benches or trash/recycling receptacles can be also included when appropriate. The focus of this program is NOT to increase the current level of service for existing landscapes and/or streetscapes but to refresh the aesthetics, functionality and/or reduce maintenance requirements.</p> <p><i>The completion of this project will increase the City's annual operational costs by approximately \$3,600 per year.</i></p>
89	002525	<p>Municipal Auditorium Barrel Roof Reconstruction</p> <p>During recent evaluation it was recommended to replace the roof in five years due to age and condition of the existing roof. The Municipal Auditorium is on the National Register of Historic Places and its preservation is a priority.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
90	001641	<p>Arlington Park Facility Improvements</p> <p>Improvements Undetermined based on needs. Evaluation is underway.</p> <p><i>The completion of this project is not anticipated to increase the City's annual operating costs.</i></p>
91	004051	<p>Parks and Recreation Facilities Upgrades</p> <p>This program will replace/upgrade children's playground equipment, renovate gazebos and picnic shelters, renovate/upgrade sports courts including pickleball, install additional fencing and lighting to improve safety and security, improve/add to walking trails, improve/add to boardwalks and piers, replace/upgrade outdoor fitness stations, improve/upgrade/add to boat ramps and canoe/kayak launches, upgrade restrooms, improve dog parks, mill and resurface parking lots and enhance water quality by habitat restoration in parks adjacent to our water bodies including wetlands at Bobby Jones. Specific projects will be identified as part of the "Parks Master Plan".</p> <p><i>Until specific projects are defined, the anticipated impact on the City's annual operating costs is unknown.</i></p>
92	002573	<p>The Bay Park Improvements</p> <p>City's financial contribution towards the transformation of 53 acres of City-owned bayfront property into an iconic city park to be known as The Bay Park with development to occur over a period of fifteen to twenty years in a series of distinct phases. The Bay is a City Commission approved Master Plan (September 2018) that will be funded, developed, managed and operated by the Bay Park Conservancy, a 501(c)(3) corporation, on behalf of the citizens of Sarasota, Sarasota County and the greater Southwest Florida region. The Mission of The Bay is to implement a vibrant, financially feasible, operationally doable, environmentally sustainable revitalization effort that will establish a cultural and economic legacy for the region while ensuring open, public access to the Bayfront. \$6 million is allocated toward the Park and \$6 million is allocated toward the Performing Arts Hall that is to be developed within the Park.</p> <p><i>Annual operational cost increases will be defined based upon final design of the project.</i></p>
93	003062	<p>Fredd "Glossie" Atkins Park Improvements - Dr. Martin Luther King Jr. Way</p> <p>Enhancements to the existing parking to stimulate business and economic development and connectivity with surrounding businesses. Improvements include a multi-purpose courtyard and removal of the gazebo.</p> <p><i>Until specific projects are defined, the anticipated impact on the City's annual operating cost is not known.</i></p>
94	L-O-S 002291	<p>Bobby Jones Nature Park</p> <p>Design and construction of a nature park on a portion of the Bobby Jones Golf Club property (100 +/- acres of former golf course area). To be included are enhanced planting areas for wetland, upland, reforestation areas, and addition of benches along the trails.</p> <p><i>This project will require a minimum of two Landscape Maintenance I personnel to oversee the continuing maintenance at the location.</i></p>

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Penny 3	758	280	-	-	-	-	280
Penny 3	1,241	-	-	-	-	-	-
Penny 2	52						
Penny 3	498	-	-	-	-	-	-
Penny 3	2,907	273	-	-	-	-	6,673
Penny 4	-	-	1,600	1,600	1,600	1,600	
ARPA/Capital Fund 301	12	-	-	-	-	-	
Penny 4	-	-	2,400	2,400	2,400	2,400	9,600
CRA	326	-	-	-	-	-	-
Penny 4	-	-	1,000	1,000	1,000	1,000	4,000

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

PARKS & RECREATION (Continued)

95	NEW	<p>Bobby Jones Clubhouse</p> <p>Design and construction of a permanent clubhouse/cart barn at Bobby Jones Golf Course to serve golf course, nature park, and public visitors. Final design, amenities, landscape and hardscape, etc. to be directed by the City Commission.</p> <p><i>Anticipated operating costs will be defined based upon the final completion of the project.</i></p>
96	002207	<p>Avion Park Improvements</p> <p>Improvements will include, adding amenities to this neighborhood park such as a pavilion and recreational activities such as cornhole and/or horseshoes, playground equipment, a reduced size basketball court, irrigation, and landscaping. (per the Parks and Recreation Master Plan)</p> <p>*Note: CDBG funds are pending approval of the Federal FY2022-23 Action Plan by both the City Commission and US Department of Housing and Urban Development.</p> <p><i>Until specific project is designed, the anticipated impact on the City's annual operating cost is unknown.</i></p>
97	002208	<p>Dr. Martin Luther King Jr. Park Improvements</p> <p>Improvements will include, adding water access with environmental landscape buffers, interior lighting, and additional outdoor seating with game tables and games. Also, addressing ADA issues with the addition of new sidewalks. (per the Parks and Recreation Master Plan)</p> <p><i>Until specific project is designed, the anticipated impact on the City's annual operating cost is unknown.</i></p>
98	002209	<p>Orange Avenue Park Improvements</p> <p>Improvements will include, adding onsite parking, outdoor fitness equipment, picnic shelters, park benches, and lighting and sidewalks. (per the Parks and Recreation Master Plan)</p> <p><i>Until specific project is designed, the anticipated impact on the City's annual operating cost is unknown.</i></p>
99	002210	<p>Rosemary District - New Park</p> <p>Design and construction of a new neighborhood park passive park with pavers, furniture, landscaping, irrigation, and lighting. (per the Parks and Recreation Master Plan)</p> <p><i>Until specific project is designed, the anticipated impact on the City's annual operating cost is unknown.</i></p>
100	002211	<p>Shenandoah Park Improvements</p> <p>Improvements include constructing new sidewalks, landscaping, adding a small pavilion, game tables and benches. (per the Parks and Recreation Master Plan)</p> <p><i>Until specific project is designed, the anticipated impact on the City's annual operating cost is unknown.</i></p>
101	NEW	<p>North Water Tower Park</p> <p>Improvements include construction of new sidewalks, landscaping, new playground equipment, the addition of a sports court, gazebo, safety lights, game tables and benches.</p> <p><i>Until specific project is designed, the anticipated impact on the City's annual operating cost is unknown.</i></p>
Subtotal - PARKS & RECREATION DEPARTMENT:		

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)							
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28
Loan Proceeds	2,200	-	-	-	-	-	4,595
Potential Interfund Loan Proceeds	-	4,595	-	-	-	-	
Park Impact Fees	-	192	-	-	-	-	483
Grant	-	291	-	-	-	-	
Park Impact Fees	247	-	-	-	-	-	-
Park Impact Fees	-	572	-	-	-	-	572
Park Impact Fees	256	-	-	-	-	-	-
Park Impact Fees	-	100	-	-	-	-	100
Park Impact Fees	349	-	-	-	-	-	-
\$ 8,846 \$ 6,303 \$ 5,000 \$ 5,000 \$ 5,000 \$ 5,000 \$ 26,303							

Illustration CI-1, Capital Improvements Program

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

WASTE WATER SYSTEM		
Waste Water Collection		
102	002600	Annual Sewer Main Renewal & Replacement Program 20 year program to complete all VCP & CIP, with multiple segments per year.
103	002601	Annual Sewer Lateral Renewal & Replacement Program 20 year program, 350 to 400 per year.
104	002602	Annual Sewer Manhole Renewal & Replacement Program 20 year program, 150 Manholes per year.
105	002636	US 41/Main Street Roundabout US 41/Main Intersection, 350 LF 6" HDD HDPE to accommodate FDOT Roundabout
106	002664	Annual Collection System -Small Improvement Projects
107	002588	Performing Arts Center (PAC) / Sarasota Bay Project
Waste Water Lift Stations		
108	002603	Annual Lift Station Renewal & Replacement Program Multiple Lift Stations
109	002614	Sustainability Upgrades LS#10, LS#16, LS #30, LS#9, LS#8, Elevate Electrical & Control Equipment, Mfr. & Store Standby Panels & Power
Waste Water Treatment		
110	002604	Annual WWTP Renewal & Replacement Program
111	002665	WWTP - Comprehensive Rehabilitation Project
Reuse System		
112	002605	Annual Reuse System Renewal & Replacement Program
Waste Water Force Main		
113	002625	Replace, Upsize and Extend Force Main from LS #1 and LS #3
114	002648	Replace 12" AC Force main from LS #8 to 17th Street, LS #31 along Cocoanut to 17th Street, 2,610 LF 12"
115	002650	Replace 16" AC Force main along 17th Street. Cocoanut/17th Street under RR to Orange Ave. 2,100 LF 16"
Waste Water Force Main (continued)		
116	002676	Replace LS#16 24" Force Main from 8th Street to 4th Street 8th & Osprey along Orange to 4th along 4th to existing 24" Force Main
Subtotal - WASTE WATER SYSTEM		

Illustration CI-1, Capital Improvements Program

FISCAL YEAR (Funding in Thousands)								
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28	Total Fiscal Years 2024-28	
Renewal, Replacement and Improvement	-	953	900	931	964	997	4,745	
Renewal, Replacement and Improvement	-	1,157	900	931	964	997	4,949	
Renewal, Replacement and Improvement	-	400	400	414	428	443	2,085	
Renewal, Replacement and Improvement	-	-	-	-		50	50	
Renewal, Replacement and Improvement	-	215	220	225	230	235	1,125	
Renewal, Replacement and Improvement	-	-	-	550	-		550	
Renewal, Replacement and Improvement	-	750	500	517	535	554	2,856	
Renewal, Replacement and Improvement	-	2,200					2,200	
Renewal, Replacement and Improvement	-	1,450	2,326	2,031	-	1,222	14,090	
Debt Proceeds	-	-	-	-	7,061	-		
Renewal, Replacement and Improvement	-	-	-	-	-	-	35,000	
Debt Proceeds	-	35,000	-	-	-	-		
Renewal, Replacement and Improvement	-	-	50	100	103	107	360	
Renewal, Replacement and Improvement	-	500	-	-	-	-	500	
Renewal, Replacement and Improvement	-	-	-	1,566	-	-	1,566	
Renewal, Replacement and Improvement	-	-	-	200	-	-	2,300	
Debt Proceeds	-	-	-	-	2,100	-		
Renewal, Replacement and Improvement	-	-	-	-	450	-	5,970	
Debt Proceeds	-	-	-	-	-	5,520		
	\$	-	\$ 42,625	\$ 5,296	\$ 7,465	\$ 12,835	\$ 10,125	\$ 78,346

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

DRINKING WATER SYSTEM		
Water Supply		
117	002700	Annual Verna Wellfield Renewal & Replacement Program Well Redevelopment & Wellheads; Pretreatment Facilities; Road Rehabilitation
118	002701	Annual Downtown Wellfield Renewal & Replacement Program Wells Redevelopment and Wellheads
119	002240	Verna Water Transmission Main Pipe Replacement Section of 30" pipe to be reconfigured and replaced
120		Construct New Downtown Wells (2) & Transmission Piping
121		Replace Verna Wells (5) & Transmission Piping
Water Distribution		
122	002702	Annual Fire Hydrant Replacement Program Replace approximately 30 hydrants per year
123	002703	Annual Valve Replacement Program Replace approximately 10-25 valves per year
124	002707	Annual Distribution System Pipe Related to Development Activities
125	002717	US 41 North AC WM Replacement 14th Street to University Pkwy; Also accomodates roundabouts at University, MLK and Myrtle, 450' LF 18"; 10,900 LF 16"; 1,050 LF 8"; 3,100 LF 6"; 950 4"
126	002731	US 41/Main Street Roundabout US41/Main Intersection, 350 LF 6" HDD HDPE
127	002732	US 41/Ringling Blvd. Roundabout US 41/Ringling Blvd. Intersection, relocate 8" pipe under intersection
128	002251	Small AC Water Main Replacement - FY 24
129	002252	Small AC Water Main Replacement - FY 25
Water Distribution (continued)		
130	002253	Small AC Water Main Replacement - FY 26
131	002254	Small AC Water Main Replacement - FY 27
132		Small AC Water Main Replacement - FY 28
133		Bird Key/Coon Key Bridge Water Main Replacement (FDOT Project - No Utility Funding), 1,600 LF 18" HDPE Directional Drill; Connect Both Ends
134	002753	Meter Replacement Program
135	002588	Performing Arts Center (PAC) / Bay Project
Water Storage		
136	002705	Annual Water Storage Renewal & Replacement Program
Water Treatment		
137	002706	Annual Water Treatment Plant Renewal & Replacement Program
138	002718	WTP-Water Quality Treatment Improvement Project Compliance with FDEP Drinking Water Standards
Subtotal - DRINKING WATER SYSTEM:		

Illustration CI-1, Capital Improvements Program

Water Facility Supply Work Plan

FISCAL YEAR (Funding in Thousands)								Total Fiscal Years 2024-28
Funding Source	Reappropriations	2023-24	2024-25	2025-26	2026-27	2027-28		
Renewal, Replacement and Improvement	-	-	150	155	160	166	631	
Renewal, Replacement and Improvement	-	200	207	207	214	214	1,042	
Renewal, Replacement and Improvement	-	-	-	-	-	-	-	
Debt Proceeds	-	7,000	-	-	-	-	7,000	
Renewal, Replacement and Improvement	-	-	-	-	400	-	4,000	
Debt Proceeds	-	-	-	-	-	3,600	-	
Renewal, Replacement and Improvement	-	-	-	-	250	-	1,750	
Debt Proceeds	-	-	-	-	-	1,500	-	
Renewal, Replacement and Improvement	-	100	104	107	110	113	534	
Renewal, Replacement and Improvement	-	-	130	133	137	142	542	
Renewal, Replacement and Improvement	-	175	220	226	233	240	1,094	
Renewal, Replacement and Improvement	-	-	-	-	-	-	15,440	
Debt Proceeds	-	15,440	-	-	-	-	-	
Renewal, Replacement and Improvement	-	-	-	-	-	50	50	
Renewal, Replacement and Improvement	-	-	-	-	-	60	60	
Renewal, Replacement and Improvement	-	1,137	-	-	-	-	1,137	
Renewal, Replacement and Improvement	-	-	1,230	-	-	-	1,230	
Renewal, Replacement and Improvement	-	-	-	1,299	-	-	1,299	
Renewal, Replacement and Improvement	-	-	-	-	1,250	-	1,250	
Renewal, Replacement and Improvement	-	-	-	-	-	1,478	1,478	
Renewal, Replacement and Improvement	-	-	1,920	-	-	-	1,920	
Renewal, Replacement and Improvement	-	-	4,870	4,220	-	-	9,090	
Renewal, Replacement and Improvement	-	-	-	300	-	-	300	
Renewal, Replacement and Improvement	-	75	-	85	-	-	160	
Renewal, Replacement and Improvement	-	500	515	2,530	530	546	4,621	
Renewal, Replacement and Improvement	-	500	6,000	-	-	-	103,500	
Debt Proceeds	-	22,000	-	-	75,000	-	-	
	\$ -	\$ 47,127	\$ 15,346	\$ 9,262	\$ 78,284	\$ 8,109	\$ 158,128	

FIVE YEAR CAPITAL IMPROVEMENT PLAN
(Fiscal Years 2024-2028)



Identification Number Project Number

WATER AND SEWER VEHICLES		
139	002511	Replace A025599 CAT Tractor Backhoe 416d
140	002511	Replace A031631 - Chevrolet 2500HD
141	002511	Replace A031670 - Chevrolet 3500 Utility Body
142	002511	Replace A031632 - Chevrolet 2500HD
143	002511	Replace A031669- Chevrolet 2500HD
144	002511	Replace A032067 Chevrolet 3500 Utility Body
145	002511	Replace A032099- Chevrolet 2500HD
146	002511	Replace A030608 Chevrolet 3500 Utility Body
147	002511	Replace A030629 Chevrolet 3500 Utility Body
148	002511	Replace A031601 Chevrolet 3500 Utility Body
149	002511	Replace A32093 Chevrolet 3500 Utility Body
150	002511	National 800D Stand Up Boom Truck
151	002511	Replace A031964 Freightliner Tractor
152	002511	Replace A035277 Chevrolet 3500 HD
153	002511	Replace A035291 Chevrolet 3500 HD
154	002511	Replace A035473 Chevrolet 3500 HD
155	002511	Replace A033322 62KW Generator
156	002511	Replace A033323 200 KW Generator
157	002511	Replace A035240 Chevrolet 2500 HD
<i>Subtotal - WATER AND SEWER ADMINISTRATION:</i>		
CAPITAL IMPROVEMENT PROGRAM - Total		

Illustration CI-1, Capital Improvements Program

Water Facility Supply
Work Plan

Funding Source	Reappropriations	FISCAL YEAR (Funding in Thousands)					Total Fiscal Years 2024-28
		2023-24	2024-25	2025-26	2026-27	2027-28	
W&S Operating	-	105	-	-	-	-	105
W&S Operating	-	50	-	-	-	-	50
W&S Operating	-	64	-	-	-	-	64
W&S Operating	-	50	-	-	-	-	50
W&S Operating	-	50	-	-	-	-	50
W&S Operating	-	64	-	-	-	-	64
W&S Operating	-	50	-	-	-	-	50
W&S Operating	-	64	-	-	-	-	64
W&S Operating	-	-	64	-	-	-	64
W&S Operating	-	-	64	-	-	-	64
W&S Operating	-	-	64	-	-	-	64
W&S Operating	-	400	-	-	-	-	400
W&S Operating	-	-	165	-	-	-	165
W&S Operating	-	-	-	-	69	-	69
W&S Operating	-	-	-	-	69	-	69
W&S Operating	-	-	-	-	69	-	69
W&S Operating	-	-	-	55	-	-	55
W&S Operating	-	-	-	130	-	-	130
W&S Operating	-	-	-	-	55	-	55
	\$ -	\$ 897	\$ 357	\$ 185	\$ 317	\$ -	\$ 1,701
	\$ 46,576	\$ 122,855	\$ 55,656	\$ 64,674	\$ 112,906	\$ 39,514	\$ 395,605

SUMMARY OF CAPITAL IMPROVEMENTS

Cost by Year in Thousands

Illustration CI-2

Capital Improvement Program, Summary of Capital Improvement by Project Type

By Project Type	Reappropriated Funds	Fiscal Year					5 Year Total FY 2024-28
		2023-24	2024-25	2025-26	2026-27	2027-28	
Environmental Preservation & Sustainability	\$ 9,381	\$ 6,240	\$ 4,054	\$ 15,154	\$ 2,500	\$ 2,550	30,498
Residents and Neighborhoods	13,570	5,532	11,376	7,062	7,287	3,395	34,652
Growth & Development	11,725	6,570	8,589	17,206	1,368	6,735	40,468
Operations and Administration	1,143	3,705	3,885	2,150	3,970	2,000	15,710
City Owned Facilities	1,911	3,856	1,753	1,190	1,400	1,600	9,799
Parks & Recreation	8,846	6,303	5,000	5,000	5,000	5,000	26,303
Waste Water System	-	42,625	5,296	7,465	12,835	10,125	78,346
Drinking Water System	-	47,127	15,346	9,262	78,284	8,109	158,128
Water and Sewer Administration	-	897	357	185	262	-	1,701
Total	\$ 46,576	\$ 122,855	\$ 55,656	\$ 64,674	\$ 112,906	\$ 39,514	\$ 395,605

Illustration CI-3

Capital Improvement Program, Summary of Capital Improvement by Funding Source

By Funding Source	Reappropriated Funds	Fiscal Year					5 Year Total FY 2024-28
		2023-24	2024-25	2025-26	2026-27	2027-28	
\$.05 LOFT	\$ 2,444	\$ 1,076	\$ 1,100	\$ 50	\$ 50	\$ 50	2,326
Gas Tax	250	250	100	-	-	-	350
Multi-Modal Transp. Impact Fees	2,457	2,488	1,356	479	-	-	4,323
Penny 2	861	-	-	-	-	-	-
Penny 3	19,864	12,593	2,926	-	-	-	15,519
Penny 4	-	-	12,730	12,730	12,730	12,730	50,920
Planned Grants	5,320	8,461	1,665	22,528	1,000	300	33,954
Tourist Tax	5,535	322	426	3,226	200	200	4,374
Van Wezel Capital Fund	2	1,002	800	890	220	-	2,912
DID	400	-	-	-	-	-	-
St. Armands BID	479	-	-	-	-	-	-
Economic Development	1,412	-	-	-	-	-	-
CRA	2,517	-	-	-	-	-	-
Park Impact Fees	852	864	-	-	-	-	864
Road Impact Fees	417	-	-	-	-	-	-
Solid Waste - User Fees	817	555	1,735	-	1,970	-	4,260
Planned Debt Proceeds	2,949	84,035	-	-	84,161	10,620	178,816
Waste Water System - User Fees	-	7,625	5,296	7,465	3,674	4,605	28,665
Drinking Water System - User Fees	-	2,687	15,346	9,262	3,284	3,009	33,588
Water and Sewer Admin. - User Fees	-	897	357	185	262	-	1,701
Undetermined	-	-	11,819	7,859	5,355	8,000	33,033
Total	\$ 46,576	\$ 122,855	\$ 55,656	\$ 64,674	\$ 112,906	\$ 39,514	\$ 395,605

Source: City of Sarasota Finance Department.

PENNY SALES TAX FUND PHASE 3

	FY2022-23 Budget	FY2023-24 Budget	FY2024-25 Projected	FY2025-26 Projected	FY2026-27 Projected
REVENUES					
Penny Sales Tax	\$ 11,014,851	\$ 12,940,968	\$ 2,178,499	\$ -	\$ -
Reimbursement from Manatee/FDOR	27,435	-	-	-	-
Total Revenues	11,042,286	12,940,968	2,178,499	-	-
EXPENDITURES					
Parks & Recreation Facilities Upgrades	671,214	273,366	-	-	-
City Wide Traffic Calming	1,000,000	1,000,000	-	-	-
Street Reconstruction	1,158,000	1,250,000	-	-	-
Sidewalk Program	576,000	621,000	-	-	-
Landscape and Streetscape Improvements	280,000	280,000	-	-	-
Green Canopy & Street Tree Program	280,000	280,000	-	-	-
Neighborhood Action Strategies	50,000	50,000	-	-	-
Police Vehicle Replacements	1,200,000	2,000,000	-	-	-
Payne Park - Principal & Interest	466,046	473,779	480,511	-	-
R.L. Taylor - Principal & Interest	932,092	946,729	961,853	-	-
Traffic Signal Rebuilds	400,000	-	-	-	-
Municipal Auditorium Barrel Roof	720,000	-	-	-	-
Upgrade the City's Core Network	300,000	300,000	-	-	-
US41&Main&Ringling Roundabouts & MURT	-	-	-	-	-
US41 & Myrtle & US41 & Dr MLK Jr. Way Roundabouts	-	-	1,500,000	-	-
Sarasota Motion Transit Circulation Impr.	-	750,000	-	-	-
Neighborhood Lighting Improvement Projects	-	100,000	-	-	-
Upgrade of School Zone Indicators City Wide	175,000	175,000	-	-	-
St. Armands Circle Streetscape	-	-	-	-	-
Palm Ave. Parking Garage Restoration	67,000	454,000	221,000	-	-
10th Street & Blvd. of the Arts Complete Street	2,460,000	-	615,000	-	-
Legacy Trail Network	-	1,485,000	590,000	-	-
Smart City Initiative	1,590,000	-	-	-	-
Ken Thompson Shoreline Protection	375,000	-	-	-	-
On Premise Hyper Converged Infrastructure (HCI)	200,000	-	-	-	-
Serena Street Pedestrian Connection	116,000	-	-	-	-
Fruitville Road Improvements	-	200,000	-	-	-
Alley Beautification	-	100,000	-	-	-
Move to Government Cloud	-	300,000	-	-	-
Disk Target Replacement	-	300,000	-	-	-
Fiber Build Out for City Fiber Ring 2.0	-	150,000	-	-	-
Replace Firewall Cluster	-	100,000	-	-	-
City Hall and Annex Bldg. Carpet Replacement	-	260,000	-	-	-
Health Center - Roof Replacement	-	260,000	-	-	-
City Hall/Annex Renovations	-	400,000	-	-	-
City Hall Generator Overhaul	-	280,000	-	-	-
City Hall/Annex Restroom Renovations	-	1,200,000	-	-	-
Seawall Replacement/Upgrades	-	25,000	-	-	-
Total Expenditures	13,016,352	14,013,874	4,368,364	-	-
Revenues over(under) Expenditures	(1,974,066)	(1,072,906)	(2,189,865)	-	-
BEGINNING FUND BALANCE	3,700,103	4,207,453	3,134,547	944,682	944,682
ENDING FUND BALANCE	\$ 1,726,037	\$ 3,134,547	\$ 944,682	\$ 944,682	\$ 944,682
CIP Projects	\$ 10,418,214	\$ 12,593,366	\$ 2,926,000	\$ -	\$ -

Illustration CI-4, Penny Sales Tax and Other Funds

PENNY SALES TAX FUND PHASE 4

	FY2022-23 Budget	FY2023-24 Budget	FY2024-25 Projected	FY2025-26 Projected	FY2026-27 Projected	FY2027-28 Projected
REVENUES						
Penny Sales Tax	\$ -	\$ -	\$ 12,730,000	\$ 14,092,973	\$ 14,797,622	\$ 15,537,503
Total Revenues	-	-	12,730,000	14,092,973	14,797,622	15,537,503
EXPENDITURES						
Neighborhoods						
Sidewalk Expansion/Replacement	-	-	200,000	180,000	180,000	200,000
Green Canopy Trees/Streetscapes/Urban Forestry	-	-	100,000	-	100,000	-
Street Lighting Upgrades and Replacement	-	-	100,000	100,000	100,000	100,000
Traffic Calming Infrastructure	-	-	100,000	100,000	100,000	100,000
Affordable/Workforce Housing	-	-	200,000	200,000	200,000	200,000
Parks & Recreation						
Parks/Recreation-Upgrade & Installation of Ameniti	-	-	1,600,000	1,600,000	1,600,000	1,600,000
Bobby Jones Nature Park	-	-	1,000,000	1,000,000	1,000,000	1,000,000
The Bay	-	-	2,400,000	2,400,000	2,400,000	2,400,000
Environment						
Seawall Replacement/Upgrades	-	-	100,000	100,000	100,000	100,000
Flooding Resiliency	-	-	200,000	200,000	200,000	200,000
Restoration hudson Bayou North Branch	-	-	250,000	750,000	-	-
Public Safety and Public Health						
Police Vehicle Replacement	-	-	2,000,000	2,000,000	2,000,000	2,000,000
Infrastructure and Mobility (Transportation)						
Road Resurfacing/Rehabilitation	-	-	1,160,000	1,200,000	1,200,000	1,200,000
North Legacy Trail	-	-	600,000	600,000	600,000	600,000
Expansion of City Multi-Modal Trail Network	-	-	100,000	100,000	100,000	100,000
Streetscapes	-	-	720,000	800,000	800,000	1,000,000
Bridge Replacement/Rehabilitation	-	-	-	-	150,000	180,000
Undergrounding of Power Lines	-	-	400,000	400,000	400,000	400,000
Citywide Smart City	-	-	700,000	700,000	700,000	750,000
Span Wire Signalized Intersection Upgrades	-	-	200,000	-	200,000	-
General Government (Improvement to Facilities)						
Americans with Disability Act Barrier Removal	-	-	300,000	-	300,000	300,000
Facility Renovations, Replacements and Upgrades	-	-	300,000	300,000	300,000	300,000
Total Expenditures	-	-	12,730,000	12,730,000	12,730,000	12,730,000
Revenues over(under) Expenditures	-	-	-	1,362,973	2,067,622	2,807,503
BEGINNING FUND BALANCE	-	-	-	-	1,362,973	3,430,595
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ 1,362,973	\$ 3,430,595	\$ 6,238,098
CIP Projects	\$ -	\$ -	\$ 12,730,000	\$ 12,730,000	\$ 12,730,000	\$ 12,730,000

MULTIMODAL TRANSPORTATION IMPACT FEES

	FY 2022-23 Budget	FY 2023-24 Budget	FY 2024-25 Projected	FY 2025-26 Projected	FY 2026-27 Projected	FY 2027-28 Projected
REVENUES						
New Development	\$ 750,000	\$ 1,000,000	\$ 1,000,000	\$ 1,050,000	\$ 1,102,500	\$ 1,157,625
Total Revenues	750,000	1,000,000	1,000,000	1,050,000	1,102,500	1,157,625
EXPENDITURES						
Program Administration	23,717	20,000	20,000	20,000	20,000	20,000
Advanced Traffic Management System	200,000	500,000	100,000	100,000	-	-
School Ave. MURT	322,000	1,000,000	1,000,000	-	-	-
2nd St. and Orange Intersection Improvem	-	400,000	-	-	-	-
Legacy Trail Network	70,000	161,000	200,000	-	-	-
Legacy Trail - Alderman MURT	375,000	375,000	-	-	-	-
Alderman MURT and US 301	-	-	56,000	-	-	-
Bicycle Route Improvements	-	52,000	-	379,000	-	-
Total Expenditures	990,717	2,508,000	1,376,000	499,000	20,000	20,000
Revenues over/(under) Expenditures	(240,717)	(1,508,000)	(376,000)	551,000	1,082,500	1,137,625
BEGINNING BALANCE	1,377,555	1,149,592	(358,408)	(734,408)	(734,408)	(183,408)
ENDING BALANCE	\$ 1,136,838	\$ (358,408)	\$ (734,408)	\$ (183,408)	\$ 348,092	\$ 954,217
CIP Projects	967,000	2,488,000	1,356,000	479,000	-	-

Illustration CI-4, Penny Sales Tax and Other Funds

\$0.05 LOCAL OPTION FUEL TAX FUND

	<u>FY 2022-23 Budget</u>	<u>FY 2023-24 Budget</u>	<u>FY 2024-25 Projected</u>	<u>FY 2025-26 Projected</u>	<u>FY 2026-27 Projected</u>	<u>FY 2027-28 Projected</u>
REVENUES						
Local Option Fuel Tax (\$0.05)	\$ 915,750	\$ 1,059,300	\$ 1,048,707	\$ 1,038,220	\$ 1,027,838	\$ 1,017,559
Total Revenues	915,750	1,059,300	1,048,707	1,038,220	1,027,838	1,017,559
EXPENDITURES						
Street Reconstruction	450,000	356,000	450,000	-	-	-
Bridge Replacement	200,000	200,000	200,000	-	-	-
New Curbs and Gutters	50,000	50,000	50,000	50,000	50,000	50,000
Signalized Intersection Improvements	400,000	400,000	400,000	-	-	-
Total Expenditures	1,100,000	1,006,000	1,100,000	50,000	50,000	50,000
Expenditures	(184,250)	53,300	(51,293)	988,220	977,838	967,559
BEGINNING BALANCE	215,917	272,474	325,774	274,481	274,481	1,262,701
ENDING BALANCE	\$ 31,667	\$ 325,774	\$ 274,481	\$ 1,262,701	\$ 1,252,319	\$ 2,230,260
CIP Projects	\$ 1,100,000	\$ 1,006,000	\$ 1,100,000	\$ 50,000	\$ 50,000	\$ 50,000

Illustration CI-5, Projection of Debt Service Obligations

City of Sarasota Debt Summary

YEAR PLEDGED	PURPOSE	AMOUNT ISSUED	TYPE REVENUES PLEDGED
2023	Capital Improvement Revenue Bond -Bay Park Phase 2	\$ 44,460,000	TIF/CBA to Non-Advalorem Revenues
2022	Florida Taxable Capital Improvement Revenue Bond-Bobby Jones Golf Course	20,000,000	Golf Course User Fees and Non-Advalorem Revenues
2022B	Capital Improvement Revenue Bond - 1 Stop Shop	10,070,000	Non-Advalorem Revenues
2022	Water & Sewer State Revolving Loan	31,508,480	Water & Sewer Revenue
2022	Water & Sewer State Revolving Loan	1,558,820	Water & Sewer Revenue
2021	Water & Sewer Revenue Refunding Bond	10,245,000	Water & Sewer Revenue
2020	Sales Tax Payments Refunding Revenue Bond	6,869,000	OTTED Grant
2019	Water and Sewer Revenue Refunding Bond	24,535,000	Water & Sewer Revenue
2017A	St. Armands Paid Parking Area Improvements Revenue Bonds	13,595,000	Special Assessment, Parking Revenue, and CBA to Non-Advalorem Revenues
2017B	St. Armands Paid Parking Area Improvements Revenue Bonds	2,075,000	Parking Revenue and CBA to Non-Advalorem Revenues
2016	General Obligation Refunding Bonds	2,700,000	Ad Valorem
2015	General Obligation Refunding Bonds	33,855,000	Ad Valorem
2015	Water & Sewer Revenue Refunding Loan	4,730,000	Water & Sewer Revenue
2009	Capital Improvement Revenue Bond	21,066,000	TIF/Penny Tax
		\$227,267,300	

Illustration CI-5, Projection of Debt Service Obligations

City of Sarasota Debt Summary (continued)

YEAR PLEDGED	PURPOSE	2023-24	2024-25	2025-26	2026-27	2027-28	5-YEAR TOTAL
2023	Capital Improvement Revenue Bond -Bay Park Phase 2	2,062,050	2,062,050	3,072,050	3,071,550	3,068,550	13,336,250
2022	Florida Taxable Capital Improvement Revenue Bond-Bobby Jones Golf Course	1,625,640	1,621,720	1,622,140	1,621,840	1,625,760	8,117,100
2022B	Capital Improvement Revenue Bond- 1 Stop Shop	1,176,655	1,175,265	1,173,150	1,175,310	1,176,600	5,876,980
2022	Water & Sewer State Revolving Loan	1,638,342	1,638,342	1,638,342	1,638,342	1,638,342	8,191,710
2022	Water & Sewer State Revolving Loan	89,001	89,001	89,001	89,001	89,001	445,005
2021	Water & Sewer Revenue Refunding Bond	1,475,290	1,475,548	1,475,648	1,475,590	1,475,374	7,377,450
2020	Sales Tax Payments Refunding Revenue Bond	499,534	499,414	499,164	499,786	499,260	2,497,158
2019	Water and Sewer Revenue Refunding Bond	1,583,163	1,574,940	1,001,041	1,000,563	1,004,747	6,164,454
2017A	St. Armands Paid Parking Area Improvements Revenue Bonds	975,750	972,350	973,150	972,950	976,750	4,870,950
2017B	St. Armands Paid Parking Area Improvements Revenue Bonds	143,306	140,606	142,906	140,056	142,206	709,080
2016	General Obligation Refunding Bonds	260,592	260,621	255,545	255,469	255,288	1,287,515
2015	General Obligation Refunding Bonds	2,533,344	2,537,344	2,532,344	2,533,594	2,515,594	12,652,220
2015	Water & Sewer Revenue Refunding Loan	538,909	532,012	0	0	0	1,070,921
2009	Capital Improvement Revenue Bond	1,496,346	1,496,346	0	0	0	2,992,692

Source: City of Sarasota Finance Department

Illustration CI-6, Computation of Legal Debt Margin

Computation of Legal Debt Margin September 30, 2023

Assessed valuation - 2022 roll	\$14,762,961,792
Bonded debt limit - 10% of assessed value	1,476,296,179
Amount of debt applicable to limitation	31,090,115
Legal debt margin	<u><u>\$ 1,445,206,064</u></u>

Source: City of Sarasota Finance Department

APPENDIX 1

Sarasota's Strategic Goals

In 2004, the City Commission adopted “Sarasota’s Approach to Strategic Planning”, which provides the foundation for the Strategic Plan and six Strategic Goals that are the foundation upon which the *Sarasota City Plan* is based. This appendix references objectives and action strategies in the *Sarasota City Plan* that implement these goals.

Our Vision

A City where urban amenities meet small town living.

The Goals of the City of Sarasota

1. **A responsible and accessible government that has sound financial and administrative practices.**
Applicable Action Strategies: All.
2. **Viable, safe and diverse neighborhoods and businesses that work together.**
Applicable Action Strategies: None.
3. **An economically sustainable community.**
Applicable Action Strategies: All.
4. **A workplace that attracts and retains an outstanding workforce.**
Applicable Action Strategies: None.
5. **An attractive, environmentally-friendly community that is safe and livable and provides an array of cultural and aesthetic enjoyments.**
Applicable Action Strategies: None.
6. **Well maintained and future-oriented infrastructure.**
Applicable Action Strategies: All.

APPENDIX 2

Glossary

Available (Availability)

Meeting the minimum requirements for concurrency.

Level-of-Service (LOS)

[From 163.3164(28), Florida Statutes] An indicator of the extent or degree of service provided by, or proposed to be provided by a facility based on and related to the operational characteristics of the facility. Level of service shall indicate the capacity per unit of demand for each public facility.

Capital Improvement

[From 163.3164(7), Florida Statutes] Physical assets constructed or purchased to provide, improve or replace a public facility and which are large scale and high in cost. The cost of a capital improvement is generally non-recurring and may require multi-year financing. For purposes of this part, physical assets which have been identified as existing or projected needs in the individual comprehensive plan Chapters shall be considered capital improvements.